#### **DEPARTMENT OF HIGHER EDUCATION**

### Summary of Appropriations by Organization (thousands of dollars)

	Year En	ding June 30	), 1989				——June 30	naing ), 1991——
Orig. & <sup>(S)</sup> Supple– mental	Reapp. & (R)Recpts.	Transfers & (E) Emer- gencies		Expended		1990 Adjusted Approp.	Kean Admin. Request	Recom- mended
					Higher Educational Services			
11,771	3,082	1,820	16,673	14,956	Office of the Chancellor	12,088	13,654	10,698
3,222		73	3,295	3,295	Thomas A. Edison State College	3,899	4,449	3,332
28,650	_	728	29,378	29,378	Glassboro State College	30,183	31,905	27,757
26,741		612	27,353	27,353	Jersey City State College	27,929	29,135	25,143
29,525		774	30,299	30,299	Kean College of New Jersey	31,163	32,358	27,464
32,047		813	32,860	32,860	The William Paterson College of New			
					Jersey	33,847	35,219	30,571
35,286		925	36,211	36,211	Montclair State College	38,521	39,939	34,179
29,930	<del></del>	745	30,675	30,675	Trenton State College	32,561	33,660	29,088
15,192		398	15,590	15,590	Ramapo College of New Jersey	16,858	17,576	15,109
16,640		470	17,110	17,110	Richard Stockton State College	17,746	19,081	16,020
217,233		5,538	222,771	222,771	Total State Colleges	232,707	243,322	208,663
226,225		6,836	233,061	233,061	Rutgers The State University	242,627	248,416	216,514
19,451		451	19,902	19,902	Agricultural Experiment Station	20,529	22,132	19,137
154,070		7,397	161,467	161,467	University of Medicine and Dentistry			
					of New Jersey	172,974	177,188	150,517
39,940	·	1,239	41,179	41,1 <i>7</i> 9	New Jersey Institute of Technology	43,925	45,560	38,308
668,690	3,082	23,281	695,053	693,336	Total Appropriation	724,850	750,272	643,837
								<del></del>

#### **OBJECTIVES**

- To improve and expand Statewide planning efforts in order to maintain a rational basis for institutional and programmatic development in higher education.
- 2. To improve the quality of undergraduate education through programs of academic excellence fostered by institutional development grant programs, grants for specific curriculum development, programs for special student population, retention initiatives and programs for assessment of basic skills of entering students and outcomes of the undergraduate collegiate experience, and programs to promote ongoing professional development of college faculty.
- To increase minority participation and achievement at New Jersey institutions of higher education in order to assure full minority participation in society as a whole through academic development programs, minority faculty and staff development programs and special student assistance programs.
- 4. To ensure access to all qualified and motivated New Jersey students through affordability programs including a guaranteed tuition plan, general student assistance for all student groups, and special assistance to special student groups such as learning disabled students, veterans, urban students, and part-time students.
- 5. To increase higher education's contributions to economic development in New Jersey through producing well-educated graduates of quality undergraduate programs, support of graduate research programs and linkages with the business and industry communities in New Jersey, in collaboration with the New Jersey Commission on Science and Technology, and encourage development of quality technical programs at New Jersey community colleges.
- To improve the quality of facilities at New Jersey institutions through formal assessment of institutional capital requirements and establishment of appropriate capital financing mechanism.
- To continue development of the state's community colleges on a collaborative basis with the colleges to ensure access to diverse programs of higher education to all New Jersey residents.
- To continue statewide planning and program development to meet major medical and allied health needs in New Jersey for the present and future.
- 9. To further develop budgetary systems which maximize both institutional flexibility and autonomy for decision making at the college level and public accountability for educational and financial operations, within the broad policy guidelines established by the Board of Higher Education and to support the highest quality of program possible under prudent financial management.
- 10. To encourage interinstitutional and interstate activities through cooperative relationships, exchanges, consortia, joint planning and similar enterprises which will increase program quality, diversity and opportunity, while at the same time maximizing the effectiveness of scarce resources.

- 11. To enhance the management capability of the Department and the institutions of the State through the further development of computer-based and other telecommunications systems designed to provide information essential to rational decision making at the State and local level.
- 12. To provide the public (academic community, alumni, potential students, legislators, general public) with sufficient information about programs of post–secondary education.
- 13. To assist in the development and strengthening of independent colleges and universities as integral components of a State system of higher education.
- 14. To coordinate the collection and dissemination of statistical data about higher education and to undertake research in higher education.

#### PROGRAM CLASSIFICATIONS

02. Support to Independent Institutions. The Independent College and University Assistance Act (NJS18A:72B-15 et seq.) provides financial assistance to New Jersey's independent institutions and assures that these valuable segments of the State's system of higher education will continue to provide educational opportunities for New Jersey citizens. The salient feature of this Act is that it will adjust appropriations to independent institutions in proportion to changes in the State subsidy for the State colleges.

Schools of Professional Nursing (NJS18A:64F–3 et seq.) Provides aid to schools of professional nursing up to the limit of \$600 per New Jersey student. Four-year baccalaureate, associate degree and certificate programs approved by the New Jersey Board of Nursing are eligible for State support.

Veterinary Medicine Education Program (NJS18A:63A-1 et seq.) The Department is authorized to enter into contracts with out-of-state schools for the admission of New Jersey students.

Optometric Education Program (NJS18A:63B–1 et seq.) The Department is authorized to enter into contracts with out-of-state schools for the admission of New Jersey students.

Graduate Medical Education Program (NJS18A:64H-1 et seq.) The Department is authorized to provide grants-in-aid support for graduate medical education (physician residencies) programs.

03. New Jersey Educational Opportunity Fund (C18A:71-28 et seq.) Provides for the award of opportunity grants to educationally and economically disadvantaged students for undergraduate and graduate study at institutions of higher education, public and independent, in New Jersey provides both academic year funds for costs, including tuition, room, board and grants for summer programs for students who are both educationally and financially disadvantaged which are included as "Opportunity Grants" in the appropriation. Participating higher educational institutions are required to provide supplementary, remedial and other support services in order to assist these students in making the educational and social transition to college programs. Funds for this purpose are appropriated as "Supplementary Education

Program Grants." Funds to administer these activities are included in this program classification. The Martin Luther King Physician/Dentist Scholarship Program (NJS 18A:72–J1 – et seq.) provides grants to New Jersey resident medical and dental students from disadvantaged or minority backgrounds up to the cost of tuition. Grants are limited to students attending UMDNJ.

04. Student Financial Support Services. Tuition Aid Grants are awarded under the New Jersey Higher Education Tuition Aid Act, NJS18A:71–41, to all eligible New Jersey residents attending public and independent colleges and universities in New Jersey. Awards for FY 91 are estimated to range from \$200 to full tuition in the public sector or \$4,000 in the independent sector. Award size decreases as family ability to pay increases. Ability to pay is determined by a national need analysis system maintained and administered by the College Scholarship Service. The TAG program is the broad-based State Student Assistance Program which provides for coordination with Federal Aid programs. As such, a TAG grant may be held in conjunction with a Federal award, an EOF grant, or Garden State Scholarship award.

Part-time TAG awards are available to students with special needs through the Part-time TAG for EOF students.

State scholarships are awarded under the Garden State Scholarship Act of 1977, NJS18A:71–26.1, to academically meritorious students by participating New Jersey institutions of higher education under State guidelines. Awards under the Garden State Scholarship, Distinguished Scholars and Urban Scholars programs range up to \$2,000 per year, based upon financial need and academic achievement. No awards are available for use outside of New Jersey. Awards are renewable annually based on continued good academic standing and financial need. In addition, graduate fellowships of \$6,000 for the third and fourth year students and \$7,500 for second year students are also awarded for study in New Jersey graduate institutions. This program is being phased out.

The Higher Education Assistance Authority (NJS18A:72-1 et seq.) A corporate body politic, administers State direct loan programs and Federally regulated programs providing for the guarantee or insuring of loans made by banks, savings and loan associations, credit unions, or educational institutions to qualified persons for the purpose of assisting them to meet the cost of postsecondary education. Through the Stafford Student Loan Program (formerly the Guaranteed Student Loan Program) lower division undergraduate students may receive a guaranteed loan up to \$2,625 annually, while upper division students may receive up to \$4,000 per year. The total borrowing for undergraduate education may not exceed \$17,250. Eligible graduate students may receive a loan of up to \$7,500 per year or \$54,750 total, including undergraduate loans. Federal interest subsidies, while enrolled, are available to eligible students.

The NJHEAA administers the federal Supplemental Loans for Students (SLS) and the parent loans for undergraduate students (PLUS). These loans are available to parents of dependent undergraduate students, independent undergraduate students and graduate students. Eligible borrowers may

borrow up to \$4,000 annually not to exceed \$20,000 cumulatively. There is no interest subsidy on these loans with repayment commencing within 60 days from disbursement. In addition, the NJHEAA also offers consolidated loans which combine the outstanding loan payments from certain previously disbursed federal guaranteed loans.

A legislatively mandated reserve requirement (NJS18A:72–17) necessitates that the reserve fund shall not be less than either the amount required to acquire defaulted loans during the current fiscal year or the encumbered reserves required to be maintained on all approved loans outstanding that were approved prior to December 2, 1969.

- 05. Student Financial Assistance Administration. Administered by the Assistant Chancellor for Student Assistance and Special Programs, manages the financial aid programs for eligible residents of the State. These funds cover all program operations, including computing, printing, mailing, research, and personnel costs.
- 06. Aid to County Colleges (NJS18A:64A-1 et seq.) The New Jersey system of county community colleges was established by statute in 1962, and the first county colleges were opened four years later in Atlantic, Cumberland, Middlesex, and Ocean counties. Today there are 19 institutions offering community college services: one county community college in each of 16 counties, a bi-county college serving Somerset and Hunterdon counties and county community college commissions in Sussex and Warren counties. They enroll more than 100,000 full-time and part-time students a year and provide access to higher education for a broad range of people who would otherwise be denied the advantages associated with a college education.

State aid is provided to the county colleges for operational costs and is based upon the colleges' educational and general expenditures (E&G) two years prior to the budget year. Appropriated amounts are distributed to the county colleges by the Board of Higher Education in consultation with the Council of County Colleges according to a formula that includes categorical support and differential funding based on program costs. Aid is also provided for capital projects approved by the State Board according to priorities and availability of state funds in amounts not to exceed one–half the costs.

99. Management and Administrative Services. The Chancellor, as Secretary of the Board of Higher Education and Chief Executive Officer of the Department, provides executive leadership and general management for the programs of the department as a whole. Through his office staff he carries out the statutory requirements for research and planning, policy development and control, coordination of the programs and activities of the individual institutions within the system and externally with other components of the State's educational system, and maintenance of financial oversight over the entire State system of higher education, primarily through the annual review of individual institutional budget requests and the subsequent development of a coordinated combined recommendation to the Governor for appropriations for the higher education system.

#### **EVALUATION DATA**

LVALORI	ION DAIR	•		Budget
	Actual FY 1988	Actual FY 1989	Revised FY 1990	Estimate FY 1991
PROGRAM DATA				
Support to Independent Institutions				
Schools of professional nursing aided	26	26	26	26
Student enrollment	1,517	1,515	1,706	1,706
Independent colleges and universities aided	16	16	16	16
Student enrollment (FTE)	21,827	21,489	21,483	21,861
Veterinary Medical Education Program	•	-	•	
Student enrollment	112	112	108	105
Schools with contracts	4	4	4	4
Optometric Education Program				
Student enrollment	80	80	72	53
Schools with contracts	2	2	2	2
Graduate Medical Education Program			_	
Programs Supported	20	18	7	6
Dental School Aid-Fairleigh Dickinson University				
Dental Students	241	206	120	
New Jersey Educational Opportunity Fund				
Colleges and universities participating	54	55	55	55
Public	37	37	37	37
Private	17	18	18	18
Total opportunity grants	17,130	17,684	17,896	17,896
Academic year—undergraduate	12,156	12,352	12,716	12,716
Graduate program	170	180	180	180
Summer program	4,804	5,152	5,000	5,000
Martin Luther King Physician / Dentist Scholarship	15	30	45	60
Student Financial Support				
Veterans tuition credits (a)	350	305	280	255
Veterans tuition credits (Value)	\$94,000	\$78,000	\$72,000	\$66,000
Vietnam Veterans Tuition Aid	112	101	90	90
Vietnam Veterans Tuition Aid (Value)	\$98,000	\$92,000	\$89,000	\$98,000
Graduate fellowships (a)	80	86	95	70
Graduate fellowships (Value)	\$468,000	\$516,000	\$600,000	\$458,000
Garden State Scholarships (a)	5,942	5,948	5,600	4,980
Garden State Scholarships (Value)	\$3,292,000	\$3,540,000	\$3,568,000	\$3,594,000
Garden State Distinguished		0.100	2.455	2.040
Scholars	2,287	3,102	3 <i>,</i> 475	3,240
Garden State Distinguished	ቀን ንድና ዕዕስ	#2 101 000	¢2.0E0.000	¢2 E41 000
Scholars (Value)	\$2,285,000	\$3,101,000	\$3,950,000	\$3,561,000
Public tuition benefits/MIA-POW	30	26	26	. 26
grants (a)	30	20	20	. 20
Public tuition benefits/MIA-POW grants (Value)	\$36,000	\$53,000	\$61,000	\$70,000
Urban Scholars	<del>"</del>	φοσ,000 453	900	1,240
Urban Scholars (Value)		\$452,000	\$1,250,000	\$1,300,000
Part-time tuition aid grants for		ψ102/000	4.,,	42,200,000
Educational Opportunity Fund			•	
Students		200	640	640
Part-time tuition aid grants for				
Educational Opportunity Fund	•			
Students (Value)	<del></del>	\$161,000	\$570,000	\$500,000
Tuition aid grants (b)	36,965	36,910	38,400	<b>37,500</b>
Tuition aid grants (Value)	\$52,396,000	\$59,497,000	\$66,805,000	\$76,205,000
•				

**Budget** 

### 30. EDUCATIONAL, CULTURAL AND INTELLECTUAL DEVELOPMENT 36. HIGHER EDUCATIONAL SERVICES 5400. OFFICE OF THE CHANCELLOR

	Actual FY 1988	Actual FY 1989	Revised FY 1990	Estimate FY 1991
County Colleges	7,594	7,780	8,800	8,450
County Colleges (Value)	\$5,827,000	\$6,643,000	\$8,017,000	\$9,145,000
State Colleges	10,533	10,580	10,900	10,700
State Coileges (Value)	\$11,280,000	\$13,135,000	\$14,697,000	\$16,765,000
Rutgers/NJIT/UMDNJ	10,000	9,820	9,800	9,750
Rutgers/NJIT/UMDNJ (Value)	\$16,202,000	\$17,990,000	\$20,042,000	\$22,862,000
Independent colleges	8,838	8,730	8,900	8,600
Independent colleges (Value)	\$19,087,000	\$21,729,000	\$24,050,000	\$27,434,000
Total awards- All programs (c)	45,766	47,131	49,506	48,041
Total awards- All programs (Value)	\$58,669,000	\$67,490,000	\$76,965,000	\$85,852,000
Guaranteed Student Loan Program				
Loans outstanding—June 30	865,006	879,403	894,040	908,921
Guaranteed Student Loan Program			•	
Loans outstanding—June 30 (Value)	\$2,098,388,000	\$2,179,955,000	\$2,264,692,000	\$2,325,723,000
Parent Loans for Undergraduate				
Students				
Loans Outstanding—June 30	33,947	41,163	49,913	60,523
Loans Outstanding—June 30 (Value)	\$96,358,000	\$119,955,000	\$149,330,000	\$185,898,000
			•	
Aid to County Colleges				
Operating	19	19	19	19
Student enrollment (FTE)	65,058	68,648	68,819	69,540
PERSONNEL DATA				
Affirmative Action Data				
Male Minority	13	22	23	23
Male Minority %	3.9	6.1	6.3	6.3
Female Minority	53	51	64	64
Female Minority %	16.0	<b>14.0</b> .	17.5	17.5
Total Minority	66	73	87	87
Total Minority %	19.9	20.2	23.8	23.8
Position Data				
Budgeted Positions	163	165	168	169
New Jersey Educational Opportunity Fund	19	19	19	19
Student Financial Assistance Administration	57	57	57	60
Management and Administrative Services	87	89	92	90
Positions Budgeted in Lump Sum Appropriations	27	49	49	27
Authorized Positions—Federal	151	167	167	167
Authorized Positions—All Other	13	15	11	13
Total Positions	354	396	396	376
Total I Ostuons	554	570	370	

Notes: Student Financial Support expenditure and award recipients data for fiscal year 1988 and fiscal year 1989 represent actuals as of November, 1989. Further payments and adjustments are anticipated as institutional payments and reconciliation reports are processed.

Student Financial Support expenditure estimates for fiscal year 1990 are based upon appropriation levels and current enrollment information as of November, 1989.

- (a) Programs funded partially or totally through a transfer of funds or carryforward balances in fiscal year 1990.
- (b) Includes funds received under the federal State Student Incentive Grant (SSIG) Program and prior years carryforward balances.
- (c) Totals include all programs; students may be counted more than once if they are receiving aid from more than one program.

### APPROPRIATIONS DATA (thousands of dollars)

	Year En	ding June 30,	1989		usands of dollars)			Year E June 3	
Orig. & <sup>(S)</sup> Supple- mental	Reapp. & (R)Recpts.	Transfers & (E)Emer- gencies	Total	Expended		Prog. Class.	1990 Adjusted Approp.	Kean Admin. Request	Recom- mended
	_	_		_	Distribution by Program				
748	44	1	<del>79</del> 3	773	New Jersey Educational Opportunity Fund	03	863	949	754
4,036	608	-425	4,219	3,604	Student Financial Assistance Administration	05	3,956	4,258	3,657
6,987	2,430	2,244	11,661	10,579	Management and Administrative Services	99	7,269	8,447	6,287
11,771	3,082	1,820	16,673	14,956	Total Appropriation		12,088	13,654	10,698
					Distribution by Object Personal Services:				
<sup>2</sup> 5,831	1	491	6,323	6,306	Salaries and Wages		6,160	6,963	5,741
. —			_	·	Positions Converted		· —	324	
·. —					New Positions		<del>_</del>	<b>76</b> .	
5,831	1	491	6,323	6,306	Total Personal Services		6,160 <sup>(a)</sup>	7,363	<i>5,74</i> 1
314	4	17	335	334	Materials and Supplies		331	345	299
2,195	32	<del>-906</del>	1,321	1,321	Services Other Than Personal		1,561	1,511	1,454
208	3	<del>97</del>	114	114	Maintenance and Fixed Charges		234	256	213
					Special Purpose:				
4	2		6	6	Educational Opportunity Fund Board Expenses	03	4	8	4
3	1	_	4	3	Student Assistance Board Expenses	05	3		
_	284		284	98	Tuition Aid Grant-Software Development	05		_	
200	. 35	_	235	187	Management Systems Development	05	200	435	200
279		-155	124	59	Student Aid Administration	05	219	279	219
15	1		16	14	Board of Higher Education Expenses	. 99	15	15	15
50	70	-1	119	66	Program Development	99		50	
	4	-4	<del></del>		State and County College Councils	99			_
		300	300	300	Faculty Career Development– State Colleges	99	297 <sup>(a)</sup>		
850	155	2	1,007	978	Basic Skills Assessment Program	99	850	950	850
· ·	133	267	400	400	State College Special Promotions and Merit Award		4.5		
					Program	99	494 <sup>(a)</sup>		-
	2	_	2		Minority Advancement Program	99	100	100	
- 100 29	77 14		177 43	118	Affirmative Action and Equal	99 99	100 29	100 29	29
-	291	1,422	1,713	1,422		99			
	_	80	80	80		99	—— 79 <sup>(a)</sup>		
850	354	148	1,352	1,081	Program  College Outcomes Evaluation	99	300	1,050	560
	167	2	170	155	Program Commerce Building Relocation	99			
	167	3	170	155	Commerce Building Relocation	77	_	-	_

	——Year End	ling June 30,	1989					Year E ——June 3	0, 1991
Orig. & <sup>(S)</sup> Supple- mental	Reapp. & (R)Recpts.	Transfers & (E)Emer- gencies	Total	Expended		Prog. Class.	1990 Adjusted Approp.	Kean Admin. Request	Recom- mended
	4	-4	_	_	Emergency Relocation- Forrestal Research Center	99	_	_	_
355	50		405	405	Drug and Alcohol Abuse Information Clearing House	99	355	355	355
	1,095	-800	295	5	Early Retirement Incentive Program for Tenured Faculty	99			
65	_		65	63	Administrative Services Increase	99		65	
218		_	218	202	Going to College In New Jersey	99	218	218	218
75			75	73	Office Automation	99			
84		-1	83	81	Commerce Building Library	99	84	84	
3,177	2,739	1,257	7,173	5,796	Total Special Purpose		3,247	3,638	2,450
46	303	1,058	1,407	1,085	Additions, Improvements and Equipment		555	541	541
				C	THER RELATED APPROPRIA	TIONS			
153,384	13,197	-524	166,057	156,920	Total Grants-in-Aid		148,607	185,753	135,169
115,045	8,290		122,437	120,575	Total State Aid		109,893	132,816	99,185
12,000	406	-12,000	406	1	Total Capital Construction		<del></del>	15,000	
35,837			35,837	35,830	Total Debt Service		34,220	31,874	31,874
328,037	24,975	-11,602	341,410	328,282	Total General Fund		304,808	379,097	276,926
					Federal Funds				
·	59 2,450 <sup>R</sup>	<del></del> .	2,509	2,509	Student Financial Support				
					Services	04	2,635	2,110	2,110
<del></del>	9,159 <sup>R</sup>	-1	9,158	9,158	Student Financial Assistance Administration	05	9,476	10,579	10,579
	33	0.077	4.100	4.100	36				
	1,079 <sup>R</sup>	3,077	4,189	4,189	Management and Administrative Services	99	3,962	3,749	3,749
	12,780	3,076	15,856	15,856	Total Federal Funds		16,073	16,438	16,438
					All Other Funds				
_	37 <sup>R</sup>	******	37		New Jersey Educational Opportunity Fund	03			
	1		1		Student Financial Support Services	04	<u> </u>		
	5	· · ·	5		Student Financial Assistance				

	——Year En	ding June 30, 1	1989						nding 0, 1991——
Orig. & <sup>(S)</sup> Supple- mental	Reapp. & (R)Recpts.	Transfers & (E)Emer- gencies	Total Available	Expended		Prog. Class.	1990 Adjusted Approp.	Kean Admin. Request	Recom- mended
	6,855 644 <sup>R</sup>	149	7,648	1,196	Management and Administrative Services	99	5,614	4,426	4,426
	7,542	149	7,691	1,196	Total All Other Funds		5,614	4,426	4,426
328,037	45,297	-8,377	364,957	345,334	GRAND TOTAL		326,495	399,961	297,790

Notes: (a) The 1990 appropriation has been adjusted for allocation of the salary program which includes funds for faculty career development–State colleges, the State college special promotion and merit award program, and managerial merit.

#### **LANGUAGE PROVISIONS**

It is recommended that the unexpended balances as of June 30, 1990 and other income from the Federal Loan Collection and Reimbursement Program be appropriated.

It is further recommended that the expenditure of the amounts appropriated to each institution of higher education for the implementation of the Board of Higher Education's outcomes assessment programs shall be subject to the approval of the Chancellor of Higher Education.

### 30. EDUCATIONAL, CULTURAL AND INTELLECTUAL DEVELOPMENT 36. HIGHER EDUCATIONAL SERVICES STATE COLLEGES PROGRAMS

The Department of Higher Education under the statutory authority in NJS 18A:64–1 et seq., governs the operation of New Jersey State colleges, nine in number, each with its own operational autonomy under a separate Board of Trustees.

P.L.1986, c.42, enacted on July 9, 1986, enables the state colleges to retain tuition, fees, grants and any other revenue source that had previously been remitted to the General Fund. Therefore, the state college budgets presented in this Budget have been revised to reflect a net (excluding tuition and fee revenue) state appropriation rather than a gross state appropriation.

Within a broad policy framework pursuant to NJS 18A:3-14 and by the authority of the Board of Higher Education, each college develops and conducts its own educational and other programs. Broadly, however, these programs at all nine colleges conform to the generalized program objectives set forth below. A brief statement of the history, location and organization of each college appears at the head of the budget for each institution.

#### PROGRAM CLASSIFICATIONS

#### **OBJECTIVES**

#### 11. Instruction

To provide quality educational programs in the arts and sciences and career fields to full-time and part-time undergraduates leading to a baccalaureate degree which will enable graduates to qualify for immediate productive careers and for advanced study in graduate and professional schools.

To provide quality graduate education in selective master's level programs.

To conduct on-going review, revision, development and expansion of academic program offerings to insure the quality, opportunity, relevance and responsiveness of the programs to New Jersey students.

To encourage and provide opportunity for developing and maintaining high scholarly and academic standards within the academic community.

To provide support services to academic departments or divisions in which the educational programs require experiences which cannot be provided in normal classroom or laboratory facilities.

#### 12. Sponsored Programs and Research

To provide opportunities for faculty and students to engage in research and development, service activities, and advanced study related to their chosen academic disciplines.

To make available to sponsors and sponsoring organizations the professional competence and expertise of faculty and students in the development of new and improved materials, techniques and methods in fields related to their chosen academic disciplines.

#### 13. Extension and Public Service

To provide special summer programs on a graduate and undergraduate level.

### 30. EDUCATIONAL, CULTURAL AND INTELLECTUAL DEVELOPMENT 36. HIGHER EDUCATIONAL SERVICES STATE COLLEGES PROGRAMS

To provide specialized non-degree instruction which will meet community and professional needs.

#### 14. Auxiliary Services

To provide on-campus housing for students enrolled in the full-time instructional program.

To provide food service for college staff and all resident and commuting students enrolled in the on–campus educational programs, and for special events.

#### 15. Academic Support

To provide a collection of books, periodicals, documents and microfilms and other media to the faculty and students for research, reference and supplemental reading to complement and supplement the formal instructional programs of the college.

To provide instruction to students in the use of the library collections to aid them in their reading and research.

To provide bibliographical and other technical assistance to faculty and students to meet their needs in academic program planning and development, and in carrying out independent study projects or assignments.

To provide support for media services such as films, microfilm, records, tapes and instructional learning centers.

#### 16. Student Services

To provide financial assistance to students on the basis of demonstrated need. To provide to students a broad range of education-related and other services which will facilitate their personal, social and educational growth and development within the college and the community at large.

To provide facilitating services to the college administration in the fields of admissions, registration, student records and student government.

#### 17. Institutional Support

To provide executive leadership and management of the entire institution, with emphasis on planning, program development and evaluation, financial management and resource utilization.

To provide general support services to all educational, service and administrative units of the college.

#### 19. Physical Plant Support Services

To operate and maintain all physical plant facilities required for the conduct of the educational and other related programs of the college.

To provide transportation, security and other related services required to maintain a secure and efficiently managed physical environment within which the primary objectives of the college can be realized.

To preserve and extend the useful life of the physical assets of the college.

### 30. EDUCATIONAL, CULTURAL AND INTELLECTUAL DEVELOPMENT 36. HIGHER EDUCATIONAL SERVICES 5450. THOMAS A. EDISON STATE COLLEGE

The College was founded by the Board of Higher Education on July 1, 1972 and was officially established as the ninth State College under the terms of the State College Law (NJS 18A:62–1 et seq.) on May 18, 1973. The operations and management of the College were vested in its Board of Trustees, appointed by the Board of Higher Education, with the approval of the Governor.

The mission of Edison State College is to evaluate college-level learning, regardless of its source. To achieve this mission, the College has been authorized:

To award college credit through college proficiency examinations, the assessment of prior learning and/or the evaluation of transfer credits and special credentials, and to award associate and baccalaureate degrees to individuals who have met the degree requirements as established by the Academic Council of the College.

To develop and administer the Thomas A. Edison State College examination and Portfolio Assessment Programs as basic means through which Edison students may satisfy degree requirements. To encourage the availability of college-level learning opportunities through cooperation with all types of institutions that are now providing, or have the potential to provide, college-level learning experiences outside the traditional modes of higher education. In developing these cooperative arrangements, Edison State College will not provide instruction directly but will award credit for such educational experiences either through the evaluation of noncollegiate programs or the direct testing of student learning outcomes.

To develop linkages with or create educational delivery systems built around contemporary telecommunications technology which will provide the distant learner with (1) information and guidance on educational opportunities; (2) modes of support for independent study and assessment; and (3) access to media-based instruction and testing.

The College maintains three permanent educational counseling centers in East Orange, Trenton, and Cherry Hill which are open to all residents who wish information and advice concerning educational opportunities available to them within the State system of higher education.

#### **EVALUATION DATA**

	Actual FY 1988	Actual FY 1989	Revised FY 1990	Budget Estimate FY 1991
PROGRAM DATA				
Degree students	6,844	7,202	7,706	8,246
Non-degree students	530	539	500	500
Degree Programs Offered				
Associate degree specialization options	63	68	68	<b>7</b> 0
Baccalaureate degree specialization options	101	112	112	113
Degrees Granted		•		
Associate	136	129	165	1 <b>7</b> 0
Baccalaureate	318	410	430	450
Examinations and assessments of experiential				
learning	2,092	2,998	2,510	2,620
Individuals receiving educational and career				
counseling	32,143	30,971	34,800	36,000
PERSONNEL DATA				
Position Data				
Budgeted Positions	<b>7</b> 1	112	138	138
Positions Budgeted in Lump Sum Appropriations	4	30	10	10
Authorized Positions - All Other	41	6		
Total Positions	116	148	148	148

### APPROPRIATIONS DATA (thousands of dollars)

	——Year En	ding June 30,	1989			4			inding 0, 1991——
Orig. & <sup>(S)</sup> Supple- mental	Reapp. & (R)Recpts.	Transfers & (E)Emer-gencies	Total Available	Expended		Prog. Class.	1990 Adjusted Approp.	Kean Admin. Request	Recom- mended
		•			Distribution by Program				
5,142	798	73	6,013	6,013	Institutional Support	17	6,146	6,696	5,579
5,142	798	73	6,013	6,013	Subtotal General Operations	,	6,146 <sup>(a)</sup>	6,696	5,579
60	-		60	60	Special Funds Expense		60	70	70
5,202	798	73	6,073	6,073	Total All Operations		6,206	6,766	5,649
			<u> </u>		LESS:				
(1,700)	(798)	()	(2,498)	(2,498)	General Services Income		(1,839)	(2,247)	(2,247)
(220)	()	()	(220)	(220)	Fee Increase		(408)	()	()
(60)	()	( <del></del> )	(60)	(60)	Special Funds Income		(60)	(70)	(70)
(1,980)	(798)	()	(2,778)	(2,778)	Total Income Deductions		(2,307)	(2,317)	(2,317)
3,222		73	3,295	3,295	Total Appropriation		3,899	4,449	3,332
				•	Distribution by Object Personal Services:				
3,042		1,079	4,121	4,121	Salaries and Wages		3,520	3,978	3,607
		· <del>· · · · · · ·</del>			Positions Established From Lump Sum Appropriation		501		
					Positions Converted		92		_
3,042		1,079	4,121	4,121	Total Personal Services		4,113 <sup>(b)</sup>	3,978	3,607

<u></u>	——Year End	ling June 30,	1989					Year E ——June 30	
Orig. & <sup>(S)</sup> Supple- mental		Transfers & (E)Emer- gencies		Expended		Prog. Class.	1990 Adjusted Approp.	Kean Admin. Request	Recom- mended
226	-	63	289	289	Materials and Supplies		205	205	186
726		454	1,180	1,180	Services Other Than Personal		987	987	945
141		133	274	274	Maintenance and Fixed Charges		236	236	236
					Special Purpose:				
	_				Undergraduate Education Initiative	17	_	80	
	485 <sup>R</sup>	-485	_		Challenge for Excellence/ State Colleges	17	466	505	466
66		-66	· —		Automation and Program Support Project	17	_		_
145		-145		_	Program Priority	17			
50		-50			College Examination Program	17			
14		-14		_	Affirmative Action and Equal Employment Opportunity	17	14	14	14
32	·	-32			Minority Recruitment Program	17	<del></del>		
78		<b>-7</b> 8		<u></u>	Internal Audit and Administrative Support	17			
89		-89			<b>Enrollment Growth Evaluation</b>	17			
53		-53			Enrollment Growth Counseling	17			
					Data Processing Activities	17		343	
260		-260			Expanded Enrollment Services	17			
	<del></del>				Imaging System Support	1 <b>7</b>	_	105	
	6 <sup>R</sup>		6	6	Faculty Career Development	<b>17</b>			· —
	8 <sup>R</sup>		. 8	. 8	Merit Award Program	17	·—	-	_
	3 <sup>R</sup>		. 3	3	Managerial Merit Award Program	17			
				_	Guided Study Program	17		118	
. —	295 <sup>R</sup>	-295			Excess Fee Receipts	17			_
	1		1	1	Compensation Awards				
787	798	-1,567	18	18	Total Special Purpose		480	1,165	480
220		-89	131	131	Additions, Improvements and Equipment		125	125	125
5,142	798	73	6,013	6,013	Subtotal General Operations		6,146	6,696	5,579
60			60	60	Special Funds Expense		60	70	70
5,202	798	73	6,073	6,073	Total All Operations		6,206	6,766	5,649
(1,980)	(798)	()	(2,778)	(2,778)	Less Income Deductions		(2,307)	(2,317)	(2,317)

Notes: (a) Includes tuition increase.

#### LANGUAGE PROVISIONS

It is recommended that in the event that fees exceed \$2,317,000, the amount appropriated hereinabove for Thomas A. Edison State College may be reduced by a sum equal to the amount collected in excess of \$2,317,000, exclusive of fee increases, any such adjustment to occur in the last quarter of the fiscal year. An exception to this provision may be made upon approval of the Chancellor of Higher Education and the Director of the Division of Budget and Accounting.

<sup>(</sup>b) The 1990 appropriation has been adjusted for the allocation of the salary program.

Glassboro State College was founded in 1923 and effective July 1, 1967 came under the general policy control of the State Board of Higher Education. Under the Higher Education Act of 1966, the College and all the other State colleges became multipurpose institutions with emphasis on the liberal arts and sciences and various professional areas. The College offers a full range of baccalaureate degree programs and selected master's degree programs through its Schools of Liberal Arts and Sciences, Business Administration, Fine and Performing Arts and Professional Studies. The operation and management of the College is vested in the College Board of Trustees (NJSA 18A:64–1)

et seq.). The work of the College is centered on the main campus in Glassboro, and the Branch Campus in Camden; courses are offered at several off-campus locations.

The College is located in Glassboro, Gloucester County on 200 acres and in 1988 included 48 buildings comprised of administrative offices, library, dormitories, apartments, classrooms, gymnasium, athletic team house, theater/auditorium, maintenance shop, heating plant, student center, bookstore, and Holly Bush (the Whitney Mansion that was the site of the Johnson–Kosygin Summit conference in 1967).

#### **EVALUATION DATA**

	Actual FY 1988	Actual FY 1989	Revised FY 1990	Budget Estimate FY 1991
PROGRAM DATA				
Instruction				
Enrollment total (a)	8,399	8,601	7,790	7.790
Enrollment total (Weighted) (a) (b)	6,101	6,146	<b>5,75</b> 0	5, <b>7</b> 50
Undergraduate total	7,211	7,316	6,815	6,815
Undergraduate total (Weighted) (b)	5,716	5,733	5,450	5,450
Full-time	4,910	4,956	4,940	4,940
Full-time (Weighted) (b)	4,823	4,830	4,620	4,620
Part-time	2,301	2,360	1,875	1,875
Part-time (Weighted) (b)	893	903	830	830
Graduate Total	1,188	1,285	975	975
Graduate total (Weighted) (b)	385	413	300	300
	39	413	30	30
Full-time	39 41	41	25	25
Full-time (Weighted) (b)	_ <del>-</del>	==	945	945
Part-time	1,149	1,244	· ·	2
Part-time (Weighted) (b)	344	372	275	<b>27</b> 5
Degree programs offered	54	55	55	55
Courses offered	1,060	1,518	1,520	1,060
Degrees granted			4 450	4.400
Bachelors	1,134	1,458	1,458	1,130
Masters	126	174	174	125
Ratio: Student/faculty (c)	18.8/1	17.4/1	17.7/1	17.7/1
Direct State support per full-				
time equated student	\$5,024	\$4,780	\$5,249	\$4,827
Extension and Public Service				
Enrollment	3,658	3,574	3,210	3,210
Enrollment (Weighted) (b)	767	773	720	720
Summer undergraduate	2,466	2,312	2,000	2,000
Summer undergraduate (Weighted) (b)	418	418	360	360
Summer graduate	548	645	600	600
Summer graduate (Weighted) (b)	87	96	90	90
Part-time and extension (off-				
campus)	644	617	610	610
Part-time and extension (off-				
campus) (Weighted) (b)	262	260	270	270
Program Revenue	\$1,121,357	\$1,251,332	\$1,116,979	\$1,223,731
PERSONNEL DATA				
Position Data				
	770	770	770	770
Budgeted Positions	770			
Instruction	408	410	411	411
Academic Support	37	35	35	35 73
Student Services	<b>7</b> 5	73	. 73	73

eg.	Actual FY 1988	Actual FY 1989	Revised FY 1990	Budget Estimate FY 1991
Institutional Support	114	119	118	118
Physical Plant Support Services	136	133	133	133
Authorized Positions—Federal	6	2	2	2
Authorized Positions—All Other	276	276	294	294
Total Positions	1,052	1,048	1,066	1,066

Notes: (a) Excludes off-campus enrollment of 262 FTE for FY 1988, 260 FTE for FY 1989, 270 FTE for FY 1990 and 270 for FY 1991.

(b) Equated on the basis of 32 credit hours per undergraduate student and 24 credit hours per graduate student.

(c) Calculated on the basis of budgeted teaching positions (including adjunct faculty) and equated full-time (weighted) students.

#### APPROPRIATIONS DATA

(thousands of dollars)

	——Year End	ling June 30,	1989	••••	usands of donars)			Year E June 3	
Orig. & <sup>S)</sup> Supple– mental	Reapp. & (R)Recpts.	Transfers & (E)Emer- gencies	Total	Expended		Prog. Class.	1990 Adjusted Approp.	Kean Admin. Request	Recom- mended
					Distribution by Program				
18,068	2,020	685	20,773	20,773	Instruction	11	20,057	21,439	19,182
80		-6	74	74	Sponsored Programs and Research	12	80	80	- 80
727		98	825	825	Extension and Public Service	13	727	727	727
2,073		-89	1,984	1,984	Academic Support	15	2,110	2,170	2,024
3,319	_	1 <i>7</i> 9	3,498	3,498	Student Services	16	3,323	3,323	3,152
5,185	_	673	5,858	5,858	Institutional Support	1 <b>7</b>	5,385	5,385	4,645
7,993	_	5	7,998	7,998	Physical Plant Support Services	19	8,206	8,486	7,652
37, <del>44</del> 5	2,020	1,545	41,010	41,010	Subtotal General Operations		39,888 <sup>(a)</sup>	41,610	37,462
3,383			3,383	3,383	Special Funds Expense		3,562	3,523	3,523
13,924			13,924	13,924	Auxiliary Funds Expense		15,550	16,022	16,022
13,724			15,724		Adamary runus Expense			10,011	
54,752	2,020	1,545	58,317	58,317	Total All Operations		59,000	61,155	57,007
					LESS:				
(8,261)	(2,020)	(783)	(11,064)	(11,064)	General Services Income		(8,811)	(9,705)	(9,705)
(534)	(—)	(34)	(568)	(568)	Receipts from Tuition Increase		(894)	()	(—)
(3,383)	()	()	(3,383)	(3,383)	Special Funds Income		(3,562)	(3,523)	(3,523)
(13,924)	( <u></u>	()	(13,924)	(13,924)	Auxiliary Funds Income		(15,550)	(16,022)	(16,022)
(26,102)	(2,020)	(817)	(28,939)	(28,939)	Total Income Deductions		(28,817)	(29,250)	(29,250)
28,650		728	29,378	29,378	Total Appropriation		30,183	31,905	27,757
11.0					Distribution by Object Personal Services:				
25,824	_	2,244	28,068	28,068	Salaries and Wages		28,269	27,863	25,243
300		-50	250	250	Student Aides		300	300	300
26,124		2,194	28,318	28,318	Total Personal Services		28,569 <sup>(b)</sup>	28,163	25,543
2,892	· —	-201	2,691	2,691	Materials and Supplies		2,812	3,012	2,955
3,226		388	3,614	3,614	Services Other Than Personal		3,304	3,304	3,058
1,653		208	1,861	1,861	Maintenance and Fixed Charges		1,663	1,763	1,663

		ling June 30, 1	1707						D, 1991——
Orig. & <sup>(S)</sup> Supple- mental	Reapp. & (R)Recpts.	Transfers & (E)Emer- gencies	Total Available	Expended		Prog. Class.	1990 Adjusted Approp.	Kean Admin. Request	Recom- mended
					Special Purpose:				
100			100	100	Academic Development	11	100	100	100
			_		South Jersey Regional Math				
					Science Computer Project	11		125	_
	_	_	_	_	Expansion of Camden Campus	11		300	
		_		_	Undergraduate Education Initiative	11	_	640	_
	1,900 <sup>R</sup>		1,900	1,900	Challenge for Excellence – State Colleges	11	(c)	1,002	1,002
	120 <sup>R</sup>	-120			Excess Tuition Receipts	11			
80		-6	<i>7</i> 4	74	Separately Budgeted Research	12	80	80	80
727		-657	<i>7</i> 0	<i>7</i> 0	Camden Urban Center	13	727	727	727
1 <i>7</i> 5			1 <b>7</b> 5	1 <b>7</b> 5	Library Enhancement	15	1 <b>7</b> 5	1 <b>7</b> 5	175
					Library Expansion – Camden College Campus	15	_	60	
200	_	-200			Minority Recruitment	16			
200		-127	73	73	College Work-Study Program (State Share)	16	200	200	200
65			65	65	Affirmative Action and Equal Employment Opportunity	1 <i>7</i>	65	65	65
180		4	184	184	Compensation Awards		180	180	180
1,727	2,020	-1,106	2,641	2,641	Total Special Purpose		1,527	3,654	2,529
1,823		62	1,885	1,885	Additions, Improvements and Equipment		2,013	1,714	1,714
37,445	2,020	1,545	41,010	41,010	Subtotal General Operations		39,888	41,610	37,462
3,383			3,383	3,383	Special Funds Expense		3,562	3,523	3,523
13,924			13,924	13,924	Auxiliary Funds Expense		15,550	16,022	16,022
10,721					Tuxinary I unus Expense				
<i>54,75</i> 2	2,020	1,545	58,317	58,317	Total All Operations		59,000	61,155	57,007
(26,102)	(2,020)	(817)	(28,939)	(28,939)	Less Income Deductions		(28,817)	(29,250)	(29,250)
				C	THER RELATED APPROPRIATE	TIONS			
	3,584	1,605	5,189	611	Total Capital Construction				
28,650	3,584	2,333	34,567	29,989	Total General Fund		30,183	31,905	27,757

Notes: (a) Includes tuition increase.

#### LANGUAGE PROVISIONS

It is recommended that actual full-time and part-time undergraduate enrollments, exclusive of enrollment in Extension and Public Service programs and summer session shall not exceed 5,450 full-time equivalent (FTE) students at Glassboro State College. In the event that actual enrollments exceed 5,559, the amount appropriated hereinabove for Glassboro State College may be reduced by a sum equal to the tuition receipts collected by the College for those full-time equivalent students above 5,559, any such adjustment to occur in the last quarter of the fiscal year. An exception to this provision may be made upon approval of the Chancellor of Higher Education and the Director of the Division of Budget and Accounting.

<sup>(</sup>b) The 1990 appropriation has been adjusted for the allocation of the salary program.

<sup>(</sup>c) Funds in the amount of \$1,200,000, appropriated to the Chancellor's Office, to be transferred for continuation of this initiative.

Jersey City State College, located in Hudson County, is dedicated to urban programs designed to meet the complex economic, social and educational problems of the "inner" cities of metropolitan New Jersey. The urban mission is unique among the State Colleges and in order to strengthen this mission, the College has embarked on a three year plan designed to make it the premier Cooperative Education College in the state. The College serves thousands of residents of the northeast corner of the State. Ten percent of the student population is comprised of men and women from the other areas of New Jersey, adjacent states and foreign countries.

Special features of the campus include the A. Harry Moore Laboratory School for Special Education, the Peter W. Rodino, Jr. Institute of Criminal Justice, the Center for the Advancement of Teaching and Learning (CATALYST), the Center for Occupational Education, the Adult Education Center, the Media Arts Center, and the Margaret Williams Theater for the Performing Arts. The College has 15 acres of athletic fields, three gymnasiums, a swimming pool, a modern dance studio and three auditoriums in addition to its 110 classrooms and laboratories.

#### **EVALUATION DATA**

EVALUAT	ON DAIA			70 1
	Actual FY 1988	Actual FY 1989	Revised FY 1990	Budget Estimate FY 1991
PROGRAM DATA				
Instruction				
Enrollment total	8,675	8,605	8,000	8,000
Enrollment total (Weighted) (a)	4,102	4,151	3,800	3,800
Undergraduate total	6,867	6,921	6,700	6,700
Undergraduate total (Weighted) (a)	3,588	3,661	3,400	3,400
Full-time	2,615	2,763	2,700	2,700
Full-time (Weighted) (a)	2,577	2,535	2,465	2,465
Part-time	4,252	4,158	4,000	4,000
Part-time (Weighted) (a)	1,011	1,126	935	935
Graduate Total	1,808	1,684	1,300	1,300
Graduate total (Weighted) (a)	514	490	400	400
Full-time	24	22	25	25
Full-time (Weighted) (a)	24	22	25	25
Part-time	1,784	1.662	1,275	1,275
Part-time (Weighted) (a)	490	468	375	375
Degree programs offered	73	73	73	73
Courses offered	800	876	800	800
Degrees granted	000	0,0		
Bachelors	590	626	575	575
Masters	262	250	250	250
	13.2/1	13.6/1	13.9/1	12.5/1
Ratio: Student/faculty (b)	10.2/1	15.07 1	10.5/1	12.0, 1
Direct State support per full-	\$6,221	\$6,333	\$7,350	\$6,617
time equated student	Ψυ,ΖΣΙ	ψο,υυυ	φιρου	40,011
Instruction—A. Harry Moore				
Laboratory School	175	175	1 <i>7</i> 5	175
Students enrolled	173	173	175	175
Orthopedic (includes cerebral	119	119	119	119
palsied)	20	20	20	20
Auditorily handicapped	20 12	12	12	12
Visually handicapped	24	24	24	24
Preschool handicapped	24	24	24	24
Extension and Public Service	1 4/5	1.055	1 500	1,500
Enrollment	1,465	1,375	1,500 185	185
Enrollment (Weighted) (a)	149	185		1,000
Summer undergraduate	1,050	986	1,000	
Summer undergraduate (Weighted) (a)	98	118	110	110
Summer graduate	415	389	500	500
Summer graduate (Weighted) (a)	51	67	75	75
Program Revenue	\$313,000	\$317,000	\$313,000	\$331,000

	Actual FY 1988	Actual FY 1989	Revised FY 1990	Budget Estimate FY 1991
PERSONNEL DATA				
Position Data				
Budgeted Positions	748	748	748	<b>74</b> 8
Instruction—Jersey City State College	350	351	349	349
Instruction—A. Harry Moore Laboratory				
School	81	81	81	81
Total	431	432	430	430
Academic Support	36	36	36	35
Student Services	64	64	64	64
Institutional Support	92	92	93	94
Physical Plant Support Services	125	124	125	125
Positions Budgeted in Lump Sum Appropriation	58	58	58	58
Authorized Positions—Federal	14	14	14	14
Authorized Positions—All Other	34	34	34	34
Total Positions	854	854	85 <del>4</del>	854

Notes: (a) Equated on the basis of 32 credit hours per undergraduate student and 24 credit hours per graduate student.

(b) Calculated on the basis of budgeted teaching positions (including adjunct faculty) and equated full-time (weighted) students.

### APPROPRIATIONS DATA (thousands of dollars)

——Year End	ling June 30,	1989						nding 0, 1991
Reapp. & <sup>(R)</sup> Recpts.	Transfers & (E)Emer- gencies	Total	Expended		Prog. Class.	1990 Adjusted Approp.	Kean Admin. Request	Recom- mended
				Distribution by Program				
2,203	-1,455	18,945	18,945	Instruction	11	18,538	19,636	17,071
	<b>-7</b>	63	63	Sponsored Programs and Research	12	70	<b>70</b> .	70
	-16	1,524	1,524	Academic Support	15	1,592	1,605	1,513
	85	2,201	2,201	Student Services	16	2,521	2,549	2,392
	1,998	<b>7,4</b> 00	<b>7,4</b> 00	Institutional Support	17	6,250	6,246	5,530
<u>·</u>	7	5,209	5,209	Physical Plant Support Services	19	5,378	5,517	5,055
2,203	612	35,342	35,342	Subtotal General Operations		34,349 <sup>(a)</sup>	35,623	31,631
		3,141	3,141	Special Funds Expense		3,251	3,261	3,261
•	_	5,652	5,652	Auxiliary Funds Expense		4,605	4,700	<b>4,7</b> 00
2,203	612	44,135	44,135	Total All Operations		42,205	43,584	39,592
		A12401-0		LESS:				
(2,203)	()	(7.560)	(7,560)	General Services Income		(5,711)	(6,488)	(6,488)
()	()	(429)	(429)	Receipts from Tuition Increase		(709)	(—)	()
()	()	(3,141)	(3,141)	Special Funds Income		(3,251)	(3,261)	(3,261)
()	()	(5,652)	(5,652)	Auxiliary Funds Income		(4,605)	(4,700)	(4,700)
(2,203)	<del>()</del>	(16,782)	(16,782)	Total Income Deductions		(14,276)	(14,449)	(14,449)
	612	27,353	27,353	Total Appropriation		27,929	29,135	25,143
	Reapp. & (R) Recpts.	Reapp. & CE Emergencies  2,203	Reapp. & (R)Recpts.         (E)Emergencies         Total Available           2,203         -1,455         18,945           —         -7         63           —         -16         1,524           —         85         2,201           —         1,998         7,400           —         7         5,209           2,203         612         35,342           —         3,141         —         5,652           2,203         612         44,135           (2,203)         (—)         (7,560)           (—)         (429)           (—)         (3,141)           (—)         (5,652)           (2,203)         (—)         (16,782)	Reapp. & (R) Recpts.         Transfers & gencies         Total Available         Expended           2,203         -1,455         18,945         18,945           —         -7         63         63           —         -16         1,524         1,524           —         85         2,201         2,201           —         1,998         7,400         7,400           —         7         5,209         5,209           2,203         612         35,342         35,342           —         3,141         3,141           —         5,652         5,652           2,203         612         44,135         44,135           (2,203)         (—)         (7,560)         (7,560)           (—)         (429)         (429)           (—)         (—)         (5,652)           (2,203)         (—)         (5,652)         (5,652)           (2,203)         (—)         (5,652)         (5,652)	Transfers & Chemer gencies   Available   Expended	Reapp. & Recrets. Recrets.         Transfers & gencies         Available Available Expended         Distribution by Program           2,203         -1,455         18,945         18,945         Instruction         11           —         -7         63         63         Sponsored Programs and Research         12           —         -16         1,524         1,524         Academic Support         15           —         85         2,201         2,201         Student Services         16           —         1,998         7,400         7,400         Institutional Support         17           —         7         5,209         5,209         Physical Plant Support Services         19           2,203         612         35,342         35,342         Subtotal General Operations           —         3,141         3,141         Special Funds Expense           2,203         612         44,135         44,135         Total All Operations           LESS:         (2,203)         (—)         (7,560)         (7,560)         General Services Income           (—)         (—)         (429)         Receipts from Tuition Increase           (—)         (—)         (5,652)         (5,652)         Auxiliary Funds Inco	Transfers & Column   Column	Reapp, & Reapp, & Repects.         Transfers & Emeric gencies         Total gencies         Expended         Distribution by Program Distribution by Program         Prog. Class.         Adjusted Approp.         Kean Admin. Request Programs           2,203         -1,455         18,945         18,945         Instruction         11         18,538         19,636           —         -7         63         63         Sponsored Programs and Research         12         70         70           —         -16         1,524         1,524         Academic Support         15         1,592         1,605           —         85         2,201         2,201         Student Services         16         2,521         2,549           —         1,998         7,400         7,400         Institutional Support         17         6,250         6,246           —         7         5,209         5,209         Physical Plant Support         19         5,378         5,517           2,203         612         35,342         35,342         Subtotal General Operations         34,349 and 35,623           —         5,652         5,652         Auxiliary Funds Expense         4,605         4,700           2,203         612         44,135         44,135

	Year End	ling June 30, :	1989					Year E June 3	nding ), 1991
Orig. & (S)Supple- mental	Reapp. & (R)Recpts.	Transfers & (E)Emer- gencies	Total Available	Expended	Distribution by Object	Prog. Class.	1990 Adjusted Approp.	Kean Admin. Request	Recom- mended
					Personal Services:				
21,660		709	22,369	22,369	Salaries and Wages		23,277	23,022	20,782
150	· —	84	234	234	Student Aides		150	150	150
21,810		793	22,603	22,603	Total Personal Services		23,427 <sup>(b)</sup>	23,172	20,932
2,410		101	2,511	2,511	Materials and Supplies		2,617	2,677	2,570
2,559		14	2,573	2,573	Services Other Than Personal		2,481	2,635	2,526
		450			Maintenance and Fixed Charges		970	1 154	1,079
741 ———		450	1,191	1,191	Maintenance and Fixed Charges		970	1,154	
		201	201	201	Special Purpose:	11			
_	_	<del></del>		201	Academic Computing Undergraduate Education	•			
					Initiative	11 11		600 200	
1,066	1,752 <sup>R</sup>	-232	2,586	2,586	Urban Initiative A. Harry Moore Laboratory	11		200	_
1,000	1,752	-202	2,000	2,000	School	11	1,066	1,078	1,078
<del></del> -				_	Humanities Institute	11		227	
_	_		_	_	Counseling and Tutorial Programs	11		317	
_	_	_	_	_	Inner City Curriculum Development	11	_	117	
330		-117	213	213	Cooperative Education	11	330	330	330
35	_	-35	_	_	Basic Science and				
	D		_		Technological Equipment	11	35	35	35
_	5 <sup>R</sup>	_	5	5	Managerial Merit Award Program	11	*****		
	48 <sup>R</sup>	-	48	48	Special Promotion and Merit Award Program	11			
100	_	-16	84	84	Academic Development	11	100	100	100
_		39	39	39	Math Science Teaching–State College Programs	11			
856			856	856	Challenge Grant Continuation	11	856	856	856
	<del></del>	22	22	22	Project Videodisk	11		_	
_	_	12	12	12	Technological Literacy	11		_	_
· . —		36	- 36	36	Faculty Career Development	11			· —
	398 <sup>R</sup>	-398	. —		Excess Tuition Receipts	11			
429		-429			Tuition Increase	11			
. <b>7</b> 0		-7	63	63	Separately Budgeted Research	12	70	70	70
135		-135	_		Minority Student Recruitment	16	135	135	135
20		·	20	20	National Direct Student Loan Program (State Share)	16	20	20	20
120			120	120	College Work–Study Program (State Share)	16	120	120	120
60		60			Affirmative Action and Equal Employment Opportunity	17	100	110	110
135		-2	133	133	Tidelands Athletic Fields	19	145	145	145
45	_	-5	40	40	Compensation Awards	17	45	50	50
3,401	2,203	-1,126	4,478	4,478	Total Special Purpose		3,022	4,510	3,049
		380		1,986					
1,606	_	360	1,986	1,700	Additions, Improvements and Equipment		1,832	1,475	1,475
32,527	2,203	612	35,342	35,342	Subtotal General Operations		34,349	35,623	31,631
	<del></del>								

		——Year En	ding June 30, 3	1989						nding 0, 1991——
	Orig. & <sup>(S)</sup> Supple- mental	Reapp. &:	Transfers & <sup>(E)</sup> Emer– gencies	Total Available	Expended		Prog. Class.	1990 Adjusted Approp.	Kean Admin. Request	Recom- mended
	3,141			3,141	3,141	Special Funds Expense		3,251	3,261	3,261
	5,652	_		5,652	5,652	Auxiliary Funds Expense		4,605	4,700	4,700
	41,320	2,203	612	44,135	44,135	Total All Operations		42,205	43,584	39,592
٠	(14,579)	(2,203)	(—)	(16,782)	(16,782)	Less Income Deductions		(14,276)	(14,449)	(14,449)
_			,		O,	THER RELATED APPROPRIA	ATIONS	<u>.                                      </u>		
		1,817	765	2,582	1,913	Total Capital Construction				
	26,741	1,817	1,377	29,935	29,266	Total General Fund		27,929	29,135	25,143

Notes: (a) Includes tuition increase.

#### LANGUAGE PROVISIONS

It is recommended that actual full-time and part-time undergraduate enrollments, exclusive of enrollment in Extension and Public Service programs and summer session shall not exceed 3,400 full-time equivalent (FTE) students at Jersey City State College. In the event that actual enrollments exceed 3,468, the amount appropriated hereinabove for Jersey City State College may be reduced by a sum equal to the tuition receipts collected by the college for those full-time equivalent students above 3,468, any such adjustment to occur in the last quarter of the fiscal year. An exception to this provision may be made upon approval of the Chancellor of Higher Education and the Director of the Division of Budget and Accounting.

### 30. EDUCATIONAL, CULTURAL AND INTELLECTUAL DEVELOPMENT 36. HIGHER EDUCATIONAL SERVICES 5520. KEAN COLLEGE OF NEW JERSEY

Kean College of New Jersey is a public, State-supported, four-year, coeducational institution of higher education. It is located in Union Township which is in the north central part of the State, only minutes from the Garden State Parkway and close to public transportation. The College is situated on a 120 acre campus and includes a six acre woodlands preserve. The College traces its history to 1855 when it was founded by and in the City of Newark. For more than a century, its accomplishments and reputation were primarily associated with contributions made in the area of teacher education. In 1913 the College became a State

institution, and in 1958 moved to its present location on property which had been a part of the Kean Estate.

The campus currently contains 26 structures, including modern classroom buildings, a science complex, a 1,000 seat theater for the performing arts, a library, a child study institute, athletic and recreational facilities, student apartments, and a student center. The 28 acre east campus, one quarter mile from the main campus, includes athletic fields, recreation facilities, and certain student and academic support programs.

#### **EVALUATION DATA**

	Actual FY 1988	Actual FY 1989	Revised FY 1990	Budget Estimate FY 1991
PROGRAM DATA				
Instruction				
Enrollment total	12,228	12,372	12,470	12,470
Enrollment total (Weighted) (a)	7,241	7,465	<b>7,15</b> 0	7,150
Undergraduate total	10,523	10,475	10,730	10,730
Undergraduate total (Weighted) (a)	6,583	6,709	6,550	6,550
Full-time	5,542	5,660	5,510	5,510

<sup>(</sup>b) The 1990 appropriation has been adjusted for the allocation of the salary program.

Very Ending

# 30. EDUCATIONAL, CULTURAL AND INTELLECTUAL DEVELOPMENT 36. HIGHER EDUCATIONAL SERVICES 5520. KEAN COLLEGE OF NEW JERSEY

	Actual FY 1988	Actual FY 1989	Revised FY 1990	Budget Estimate FY 1991
Full-time (Weighted) (a)	4,795	4,969	4,865	4,865
Part-time	4,981	4,815	5,220	5,220
Part-time (Weighted) (a)	1,788	1,740	1,685	1,685
Graduate total	1,705	1,897	1,740	1 <i>,74</i> 0
Graduate total (Weighted) (a)	658	757	600	600
Full-time	145	204	140	140
Full-time (Weighted) (a)	131	<b>171</b>	125	125
Part-time	1,560	1,693	1,600	1,685
Part-time (Weighted) (a)	527	586	475	475
Degree programs offered	63	65	67	69
Courses offered	1,863	1,874	1,800	1,800
Bachelors	1,343	1,249	1,200	1,200
Masters	316	324	320	320
Ratio: Student/faculty (b)	17.9/1	18.3/1	17.5/1	17.5/1
Direct State support per full-				
time equated student	\$4,198	\$4,058	\$4,358	\$3,841
Extension and Public Service				
Enrollment	4,639	3,726	4,780	4,780
Enrollment (Weighted) (a)	694	644	740	740
Summer undergraduate	3,843	3,251	3,940	3,940
Summer undergraduate (Weighted) (a)	561	511	590	590
Summer graduate	796	475	840	840
Summer graduate (Weighted) (a)	133	133	150	150
Program Revenue	\$927,000	\$958,124	\$1,109,915	\$1,100,000
PERSONNEL DATA				
Position Data				
Budgeted Positions	848	848	847	847
Instruction	444	447	446	446
Academic Support	45	44	44	44
Student Services	96	93	95	95
Institutional Support	116	118	116	116
Physical Plant Support Services	147	146.	146	146
Authorized Positions—Federal	3	3	3	3
Authorized Positions—All Other	106	109	105	107
Total Positions	957	960	955	957

Notes: (a) Equated on the basis of 32 credit hours per undergraduate student and 24 credit hours per graduate student.

### APPROPRIATIONS DATA (thousands of dollars)

	——Year En	ding June 30, 3	1989						0, 1991——
Orig. & <sup>(S)</sup> Supple– mental	Reapp. & (R)Recpts.	Transfers & <sup>(E)</sup> Emer– gencies	Total Available	Expended		Prog. Class.	1990 Adjusted Approp.	Kean Admin. Request	Recom- mended
					Distribution by Program				
21,950		774	22,724	22,724	Instruction	11	23,550	24,643	21,591
<b>7</b> 5	_		75	75	Sponsored Programs and Research	12	<i>7</i> 5	<i>7</i> 5	<i>7</i> 5
1,851			1,851	1,851	Academic Support	15	1,872	1,872	1,710
3,385			3,385	3,385	Student Services	16	3,450	3,570	3,272

<sup>(</sup>b) Calculated on the basis of budgeted teaching positions (including adjunct faculty) and equated full-time (weighted) students.

# 30. EDUCATIONAL, CULTURAL AND INTELLECTUAL DEVELOPMENT 36. HIGHER EDUCATIONAL SERVICES 5520. KEAN COLLEGE OF NEW JERSEY

	Year En	ding June 30, 1	1989					Year E ——June 30	nding ), 1991——
Orig. & <sup>(S)</sup> Supple- mental	Reapp. & (R)Recpts.	Transfers & (E)Emer- gencies	Total Available	Expended		Prog. Class.	1990 Adjusted Approp.	Kean Admin. Request	Recom- mended
5,588	_		5,588	5,588	Institutional Support	17	5,654	5,654	4,935
7,117			7,117	7,117	Physical Plant Support Services	19	7,154	7,136	6,473
39,966		774	40,740	40,740	Subtotal General Operations		41,755 <sup>(a)</sup>	42,950	38,056
2,735			2,735	2,735	Special Funds Expense		2,735	2,735	2,735
3,959			3,959	3,959	Auxiliary Funds Expense		4,200	4,200	4,200
46,660		774	47,434	47,434	Total All Operations		48,690	49,885	44,991
					LESS:				
(10,316)	()	()	(10,316)	(10,316)	General Services Income		(9,883)	(10,592)	(10,592)
(125)	<del>(—)</del>	()	(125)	(125)	Receipts from Tuition Increase		(709)	()	, <b>(—)</b>
(2,735)	()	()	(2,735)	(2 <i>,</i> 735)	Special Funds Income		(2,735)	(2,735)	(2,735)
(3,959)	()	( <del></del> )	(3,959)	(3,959)	Auxiliary Funds Income		(4,200)	(4,200)	(4,200)
(17,135)	<del>(—)</del>	. (—)	(17,135)	(17,135)	Total Income Deductions		(17,527)	(17,527)	(17,527)
29,525		774	30,299	30,299	Total Appropriation		31,163	32,358	27,464
					Distribution by Object Personal Services:				
28,082		1,030	29,112	29,112	Salaries and Wages		29,484	29,064	26,342
250	_		250	250	Student Aides		610	510	510
28,332		1,030	29,362	29,362	Total Personal Services		30,094 <sup>(b)</sup>	29,574	26,852
3,634		<del>-4</del> 0	3,594	3,594	Materials and Supplies		3,445	3,388	3,286
2,418		-23	2,395	2,395	Services Other Than Personal		2,784	2,941	2,526
1,159		-193	966	966	Maintenance and Fixed Charges		1,030	1,116	1,111
					Special Purpose:				
120			120	120	Academic Development	11	120	120	120
1,095		_	1,095	1,095	Challenge for Excellence/ State Colleges	11	1,095	1,095	1,09
350	_	<del></del>	350	350	Learning Assistance Program	11	350	535	350
—	<u></u>	<del></del>		_	Learning Support Center	11		350	
	_				Minority Faculty Recruitment	11	<del></del>	140	
			_		Bridge Programs for Minority Students	11		195	
_			_	_	Undergraduate Education Initiative	11		660	_
75			75	<b>7</b> 5	Separately Budgeted Research	12	75	<b>7</b> 5	7.
					Multicultural Programs and Activities	16		120	_
<b>7</b> 0		_	70	70	College Work-Study Program (State Share)	16	70	70	7
165	_		165	165	Minority Recruitment and Retention	16	165	165	16
54			54	54	Affirmative Action and Equal Employment Opportunity	17	54	54	5
50			50	50	Compensation Awards		50	50	5
1,979			1,979	1,979	Total Special Purpose		1,979	3,629	1,97

### 30. EDUCATIONAL, CULTURAL AND INTELLECTUAL DEVELOPMENT 36. HIGHER EDUCATIONAL SERVICES 5520. KEAN COLLEGE OF NEW JERSEY

	——Year En	ding June 30, 1	1989						inding 0, 1991——
Orig. & <sup>(S)</sup> Supple- mental	Reapp. & (R)Recpts.	Transfers & <sup>(E)</sup> Emer– gencies	Total Available	Expended		Prog. Class.	1990 Adjusted Approp.	Kean Admin. Request	Recom- mended
2,444	_	_	2,444	2,444	Additions, Improvements and Equipment		2,423	2,302	2,302
39,966		774	40,740	40,740	Subtotal General Operations		41,755	42,950	38,056
2,735			2,735	2,735	Special Funds Expense		2,735	2,735	2,735
3,959			3,959	3,959	Auxiliary Funds Expense		4,200	4,200	4,200
46,660	_	774	47,434	47,434	Total All Operations		48,690	49,885	44,991
(17,135)	<del>()</del>	(—)	(17,135)	(17,135)	Less Income Deductions		(17,527)	(17,527)	(17,527)
				C	THER RELATED APPROPRIATION	ONS			
	1,654	683	2,337	674	Total Capital Construction				
29,525	1,654	1,457	32,636	30,973	Total General Fund		31,163	32,358	27,464

Notes: (a) Includes tuition increase.

(b) The 1990 appropriation has been adjusted for the allocation of the salary program.

#### LANGUAGE PROVISIONS

It is recommended that actual full-time and part-time undergraduate enrollments, exclusive of enrollment in Extension and Public Service program and summer session shall not exceed 6,550 full-time equivalent (FTE) students at Kean College of New Jersey. In the event that actual enrollments exceed 6,681, the amount appropriated hereinabove for Kean College of New Jersey may be reduced by a sum equal to the tuition receipts collected by the college for those full-time equivalent students above 6,681, any such adjustment to occur in the last quarter of the fiscal year. An exception to this provision may be made upon approval of the Chancellor of Higher Education and the Director of the Division of Budget and Accounting.

### 30. EDUCATIONAL, CULTURAL AND INTELLECTUAL DEVELOPMENT 36. HIGHER EDUCATIONAL SERVICES 5530. THE WILLIAM PATERSON COLLEGE OF NEW JERSEY

The William Paterson College of New Jersey, founded in Paterson in 1855, was relocated in 1951 to the Boroughs of Wayne, Haledon and North Haledon, Passaic County. Effective July 1, 1967, the State Board of Higher Education became responsible for general oversight of the College, but the operation and management of the College is vested in its own nine-member Board of Trustees appointed by the State Board of Higher Education, subject to the approval of the Governor.

The College offers 33 baccalaureate and 13 master's degree programs through seven Schools: The Arts and Communication,

Education and Community Services, Health Professions and Nursing, Humanities, Management, Science, Mathematics and Social Science.

Located on 250 acres, the College has 20 major buildings which house color television studios; modern science facilities and laboratories; a computer graphics laboratory and art galleries; fine arts studios; a 1,000 seat theatre; classrooms; an academic/administrative computer center; and a gymnasium, pool and library. Other facilities include a student center, multipurpose recreation center, athletic fields and campus residences for 1,551 students.

## 30. EDUCATIONAL, CULTURAL AND INTELLECTUAL DEVELOPMENT 36. HIGHER EDUCATIONAL SERVICES 5530. THE WILLIAM PATERSON COLLEGE OF NEW JERSEY

#### **EVALUATION DATA**

	Actual FY 1988	Actual FY 1989	Revised FY 1990	Budget Estimate FY 1991
PROGRAM DATA				
Instruction				
Enrollment total	11,245	11,097	11,098	11,334
Enrollment total (Weighted) (a)	6,106	6,101	6,000	6,200
Undergraduate total	9,514	9,494	9,367	9,684
Undergraduate total (Weighted) (a)	5,628	5,596	5,523	5,670
Full-time	5,064	5,230	4,983	5,384
Full-time (Weighted) (a)	4.484	4,461	4,402	4,481
Part-time	4,450	4,264	4,384	4,300
Part-time (Weighted) (a)	1,144	1,135	1,121	1,189
•	1,731	1,603	1,731	1,650
Graduate total (Weighted) (a)	478	505	477	530
Graduate total (Weighted) (a)	136	124	136	134
Full-time	112	120	112	115
Full-time (Weighted) (a)			1,595	1,516
Part-time	1,595	1,479 385	365	415
Part-time (Weighted) (a)	366		45	415
Degree programs offered	45	45		
Courses offered	1,510	1,551	1,551	1, <b>47</b> 5
Degrees Granted	1.076	1.057	1.050	1 100
Bachelors	1,076	1,076	1,050	1,120
Masters	157	157	175	180
Ratio: Student/faculty (b)	15.6/1	15.6/1	15.6/1	15.6/1
Direct State support per full-				04.004
time equated student	\$5,426	\$5,386	\$5,641	\$4,931
Extension and Public Service				2 200
Enrollment	2,365	2,479	2,399	2,399
Enrollment (Weighted) (a)	352	347	357	357
Summer undergraduate	1,758	1,758	1,758	1,758
Summer undergraduate (Weighted)	242	242	242	242
Summer graduate	527	527	.527	527
Summer graduate (Weighted)	90	90	90	90
Part-time and extension (off campus)	80	78	114	114
Part-time and extension (off campus) (Weighted)	20	24	25	25
Program Revenue	\$503,000	\$545,000	\$603,000	\$628,000
PERSONNEL DATA		e.		
Position Data				
Budgeted Positions	935	933	933	931
Instruction	467	465	451	451
Academic Support	47	46	47	47
Student Services	96	96	94	94
Institutional Support	131	134	146	150
Physical Plant Support Services	194	192	195	189
Authorized Positions—Federal	2	2	2	2
Authorized Positions—All Other	13	70	70	70
Total Positions	950	1,005	1,005	1,003

Notes: (a) Equated on the basis of 32 credit hours per undergraduate student and 24 credit hours per graduate student.

<sup>(</sup>b) Calculated on the basis of budgeted teaching positions (including adjunct faculty) and equated full-time (weighted) students.

# 30. EDUCATIONAL, CULTURAL AND INTELLECTUAL DEVELOPMENT 36. HIGHER EDUCATIONAL SERVICES 5530. THE WILLIAM PATERSON COLLEGE OF NEW JERSEY

### APPROPRIATIONS DATA (thousands of dollars)

<u></u>	Year En	ding June 30,	1989					Year E ——June 30	
Orig. & <sup>(S)</sup> Supple- mental	Reapp. & (R)Recpts.	Transfers & (E)Emer- gencies	Total Available	Expended		Prog. Class.	1990 Adjusted Approp.	Kean Admin. Request	Recom- mended
					Distribution by Program				
21,627	2,490	-811	23,306	23,306	Instruction	11	22,318	23,927	21,527
140		<del></del>	140	140	Sponsored Programs and Research	12	140	150	150
2,190		217	2,407	2,407	Academic Support	15	2,353	2,403	2,280
3,444	440	246	4,130	4,130	Student Services	16	3,675	3,903	3,470
6,053		592	6,645	6,645	Institutional Support	17	7,053	7,437	6,501
7,559		569	8,128	8,128	Physical Plant Support		.,	,	
.,003		507	0,0	0,-20	Services	19	7,756	8,444	7,688
41,013	2,930	813	44,756	44,756	Subtotal General Operations		43,295 <sup>(a)</sup>	46,264	41,616
2 127	292		2,419	2,419	Special Funds Expense		2,050	1,900	1,900
2,127		. —			Auxiliary Funds Expense		5,887	6,042	6,042
6,305	2,669		8,974	8,974	-				
49,445	5,891	813	56,149	56,149	Total All Operations		51,232	54,206 ———	49,558
					LESS:				
(8,095)	(2,930)	()	(11,025)	(11,025)	General Services Income	•	(8,250)	(11,045)	(11,045)
(871)	()	()	(871)	(871)	Receipts from Tuition Increase		(1,198)	()	(—)
(2,127)	(292)	()	(2,419)	(2,419)	Special Funds Income		(2,050)	(900,1)	(1,900)
(6,305)	(2,669)	()	(8,974)	(8,974)	Auxiliary Funds Income		(5,887)	(6,042)	(6,042)
(17,398)	(5,891)	(—)	(23,289)	(23,289)	Total Income Deductions		(17,385)	(18,987)	(18,987)
32,047		813	32,860	32,860	Total Appropriation		33,847	35,219	30,571
		010	20.00(	20.006	Distribution by Object Personal Services:		20.790	20.662	27,343
28,093	<del></del>	813	28,906	28,906	Salaries and Wages		30,789	30,662	275 275
275			275	275	Student Aides		275	275	
28,368		813	29,181	29,181	Total Personal Services		31,064 <sup>(b)</sup>	30,937	27,618
4,104		-38	4,066	4,066	Materials and Supplies		4,137	4,327	4,191
2,844	_	848	3,692	3,692	Services Other Than Personal		2,942	3,224	2,974
660		95	755	755	Maintenance and Fixed Charges		728	838	808
					Special Purpose			<del></del>	
070			260	960	Special Purpose:	11	362	362	362
362			362	362	School of Science Undergraduate Education	11	302	302	502
*****		<del></del>			Initiative	11		720	
	52 <sup>R</sup>	·	52	52	Special Promotion and Merit Award Program	11			
160	_		160	160	Academic Development	11	160	170	170
7	71 <sup>R</sup>	<del></del>	71	71	Math/Science Teaching-State College Programs	11	·		
	83 <sup>R</sup>		83	83	Computers in Curricula	11	_		_
	8R		8	8	Teaching Engineering				
•					Education Grant/Cooperative Education	11			
	1,233 <sup>R</sup>		1,233	1,233	Challenge for Excellence/				

### 30. EDUCATIONAL, CULTURAL AND INTELLECTUAL DEVELOPMENT 36. HIGHER EDUCATIONAL SERVICES 5530. THE WILLIAM PATERSON COLLEGE OF NEW JERSEY

(S)S	rig. &		ing June 30, 1						- i unic o	0, 1991
ш	upple- ental	Reapp. & (R)Recpts.	Transfers & <sup>(E)</sup> Emer- gencies	Total	Expended		Prog. Class.	1990 Adjusted Approp.	Kean Admin. Request	Recom- mended
	_	59 <sup>R</sup>	_	59	59	Pre-Collegiate Academic Programs	11		_	
		50 <sup>R</sup>	*******	50	50	Faculty Career Development	11			_
	. —	88 <sup>R</sup>		88	88	Managerial Merit	11	*******		
		84 <sup>R</sup>		84	84	Computers in Art Visualization	11			_
		46 <sup>R</sup>		46	46	Technical Engineering	11			_
	871		-871			Tuition Increase	11			_
		716 <sup>R</sup>	<i>–7</i> 16			Excess Tuition Receipts	11			
	140			140	140	Separately Budgeted Research	12	140	150	150
	100			100	100	Library Systems Improvement	15	100	100	100
						Financial Aid	16		193	_
	500			500	500	Minority Recruitment and Retention	16	500	500	500
		440 <sup>R</sup>	· —	440	440	Supplemental Education Opportunity Grant – Initial Year	16			
	<i>7</i> 5		-48	27	27	College Work-Study Program (State Share)	16	— 75	75	75
	57		9	66	66	Affirmative Action and Equal Employment Opportunity	17	80	80	80
	65	_		65	65	Outcomes Assessment	17	65	65	65
	70		<b>-9</b>	61	61	Compensation Awards		<b>7</b> 0	70	70
	2,400	2,930	-1,635	3,695	3,695	Total Special Purpose		1,552	3,470	2,557
	2,637		730	3,367	3,367	Additions, Improvements and Equipment	•	2,872	3,468	3,468
, 4	41,013	2,930	813	44,756	44,756	Subtotal General Operations		43,295	46,264	41,616
	2,127	292		2,419	2,419	Special Funds Expense		2,050	1,900	1,900
	6,305	2,669	<del></del>	8,974	8,974	Auxiliary Funds Expense		5,887	6,042	6,042
4	49,445	5,891	813	56,149	56,149	Total All Operations		51,232	54,206	49,558
(1	7,398)	(5,891)	()	(23,289)	(23,289)	Less Income Deductions		(17,385)	(18,987)	(18,987)
					C	THER RELATED APPROPRIA	TIONS			
		3,174	1,210	4,384	2,102	Total Capital Construction				
	32,047	3,174	2,023	37,244	34,962	Total General Fund		33,847	35,219	30,571

Notes: (a) Includes tuition increase.

(b) The 1990 appropriation has been adjusted for the allocation of the salary program.

#### LANGUAGE PROVISIONS

It is recommended that actual full-time and part-time undergraduate enrollments, exclusive of enrollment in Extension and Public Service programs and summer session, shall not exceed 5,670 full-time equivalent (FTE) students at the William Paterson College of New Jersey. In the event that actual enrollments exceed 5,783, the amount appropriated hereinabove for the William Paterson College of New Jersey may be reduced by a sum equal to the tuition receipts collected by the College for those full-time equivalent students above 5,783, any such adjustment to occur in the last quarter of the fiscal year. An exception to this provision may be made upon the approval of the Chancellor of Higher Education and the Director of the Division of Budget and Accounting.

<sup>(</sup>c) Funds in the amount of \$893,000, appropriated to the Chancellor's Office, to be transferred for continuation of the initiative.

Montclair State College, which began in 1908 as a two-year Normal School, came under the general policy control of the Board of Higher Education on July 1, 1967. The operation and management of the College is vested in its own nine-member Board of Trustees appointed by the Board of Higher Education, subject to the approval of the Governor. The College offers a broad spectrum of general liberal arts education and professional studies for more than 11,200 students for both full-time and part-time undergraduate and graduate programs.

The main campus of Montclair State College has 202 acres

divided between the town of Montclair in Essex County and the municipalities of Little Falls and Clifton in Passaic County. Presently over 40 buildings comprise the physical plant, including campus housing for nearly 2,000 students, and a Student Center Annex.

The College also operates a 30-acre nature preserve at Lake Valhalla (Morris County) and, as part of the College's School of Conservation, a 240-acre environmental education center in Stokes State Forest (Sussex County).

#### **EVALUATION DATA**

EVALUAI	EVALUATION DATA					
	Actual FY 1988	Actual FY 1989	Revised FY 1990	Budget Estimate FY 1991		
PROGRAM DATA						
Instruction						
Enrollment total	12,558	12 <i>,77</i> 1	12,459	12,619		
Enrollment total (Weighted) (a)	8,077	8,144	8,400	8,193		
Undergraduate total	9,904	9,964	9,813	9,954		
Undergraduate total (Weighted) (a)	7,099	7,062	7,261	7,082		
Full-time	6,275	6,195	6,083	6,220		
Full-time (Weighted) (a)	5,773	5,991	6,172	6,020		
Part-time	3,629	3,769	3,730	3,734		
Part-time (Weighted) (a)	1,326	1,071	1,089	1,062		
Graduate total	2,654	2,807	2,646	2,665		
Graduate total (Weighted) (a)	978	1,082	1,139	1,111		
Full-time	300	112	348	123		
Full-time (Weighted) (a)	325	123	140	136		
Part-time	2,354	2,695	2,298	2,542		
Part-time (Weighted) (a)	653	959	999	975		
Degree programs offered	67	67	67	67		
Courses offered	1.695	1,695	1,695	1,695		
Degrees Granted	2,2	·				
Bachelors	1,800	1,800	1,800	1,800		
Masters	400	400	400	400		
Ratio: Student/faculty(b)	15/1	15/1	15/1	15/1		
Direct State support per full-	/	, -	,	•		
time equated student	\$4,405	\$4,359	\$4,514	\$4,099		
Extension and Public Service	42,200	4-,	* -#-	. ,		
Enrollment	5,223	5,052	4,950	4,752		
Enrollment (Weighted) (a)	1,653	1,685	1,550	1,488		
Summer undergraduate	4,262	4,118	4,025	3,864		
Summer undergraduate (Weighted) (a)	1,343	1,306	1,250	1,200		
Summer graduate	961	934	925	888		
	310	379	300	288		
Summer graduate (Weighted) (a)	\$1,000,000	\$1,189,000	\$1,200,000	\$1,200,000		
Program revenue	φ1,000,000	ψ1,102,000	φ1,200,000	41/200/000		
PERSONNEL DATA				•		
Position Data				4.004		
Budgeted Positions	1,027	1,024	1,024	1,024		
Instruction	572	590	590	544		
Academic Support	59	60	60	99		
Student Services	106	87	85	85		
Institutional Support	128	129	131	134		
Physical Plant Support Services	162	158	158	162		

	Actual FY 1988	Actual FY 1989	Revised FY 1990	Budget Estimate FY 1991
Positions Budgeted in Lump Sum				
Appropriations	33	33	33	33
Authorized Positions—Federal	7	26	26	26
Authorized Positions—All Other	136	138	138	138
Total Positions	1,203	1,221	1,221	1,221

Notes: (a) Equated on the basis of 32 credit hours per undergraduate student and 24 credit hours per graduate student.

(b) Calculated on the basis of budgeted teaching positions (including adjunct faculty) and equated full-time (weighted) students.

### APPROPRIATIONS DATA (thousands of dollars)

	——Year End	ling June 30,	1989					Year E June 3-	nding 0, 1991——
Orig. & (S)Supple- mental	Reapp. & (R)Recpts.	Transfers & (E)Emer-gencies	Total	Expended		Prog. Class.	1990 Adjusted Approp.	Kean Admin. Request	Recom- mended
					Distribution by Program				
24,076	2,203	920	27,199	27,199	Instruction	11	27,502	28,857	25,911
120			120	120	Sponsored Programs and				
٠					Research	12	100	120	120
600	30	81	711	711	Extension and Public Service	13	600	600	600
4,007	<del></del>	601	4,608	4,608	Academic Support	15	4,672	4,641	4,386
3,607		-85	3,522	3,522	Student Services	16	3,716	3,929	3,560
8,319		-363	7,956	7,956	Institutional Support	1 <i>7</i>	<i>7,</i> 590	<i>7,</i> 861	6,907
7,665		-229	7,436	7,436	Physical Plant Support Services	19	7,715	7,964	6,728
48,394	2,233	925	51,552	51,552	Subtotal General Operations		51,895 <sup>(a)</sup>	53,972	48,212
4,073	354		4,427	4,427	Special Funds Expense		4,187	4,307	4,307
3,767	724		4,491	4,491	Auxiliary Funds Expense		4,606	4,623	4,623
56,234	3,311	925	60,470	60,470	Total All Operations		60,688	62,902	57,142
					LESS:				-
(12,007)	(2,233)	(—)	(14,240)	(14,240)	General Services Income		(12,171)	(14,033)	(14,033)
(1,101)	()	()	(1,101)	(1,101)	Receipts from Tuition		(,_,	(11,000)	(12,000)
(-,		, ,	,-,,	,- <b>,</b> ,	Increase		(1,203)	()	()
(4,073)	(354)	(—)	(4,427)	(4,427)	Special Funds Income		(4,187)	(4,307)	(4,307)
(3,767)	(724)	(—)	(4,491)	(4,491)	Auxiliary Funds Income		(4,606)	(4,623)	(4,623)
(20,948)	(3,311)	()	(24,259)	(24,259)	Total Income Deductions		(22,167)	(22,963)	(22,963)
35,286		925	36,211	36,211	Total Appropriation		38,521	39,939	34,179
					Distribution by Object Personal Services:				
34,511		1,702	36,213	36,213	Salaries and Wages		36,985	36,962	33,235
350		-232	118	118	Student Aides		136	136	136
34,861		1,470	36,331	36,331	Total Personal Services		37,121 <sup>(b)</sup>	37,098	33,371
3,523		-238	3,285	3,285	Materials and Supplies		3,650	3,615	3,528
4,179		179	4,358	4,358	Services Other Than Personal		4,432	4,114	3,842
967		57	1,024	1,024	Maintenance and Fixed Charges		1,079	1,147	1,079

	Year Ending June 30, 1989							Year E ——June 30	
Orig. & <sup>(S)</sup> Supple- mental	Reapp. & (R)Recpts.	Transfers & (E)Emer-gencies	Total Available	Expended		Prog. Class.	1990 Adjusted Approp.	Kean Admin. Request	Recom- mended
					Special Purpose:				•
	1,194 <sup>R</sup>	. —	1,194	1,194	Challenge for Excellence/ State Colleges	11	1,091	1,091	1,091
. —	76 <sup>R</sup>	<b>-76</b>		<del>-</del>	Special Promotion and Merit Program	11			_
150		·	150	150	Academic Development	11	150	150	150
	57 R	-22	35	35	Faculty Career Development	11			_
_			_		Improving Undergraduate Education	11		870	_
	386 <sup>R</sup>		386	386	Challenge for Excellence Critical Thinking	11	(c)	393	393
		-	_		Center for Opportunities in Science	11		224	_
	490 R	-490			Excess Tuition Receipts	11		_	_
120			120	120	Separately Budgeted Research	12	100	120	120
600	30 <sup>R</sup>	81	<b>7</b> 11	711	New Jersey State School of Conservation	13	600	600	600
300	·	-230	<i>7</i> 0	70	Minority Recruitment and Retention	16	300	300	300
	·				Improved Financial Aid Delivery System	16		112	
8	. —		8	8	National Direct Student Loan Program (State Share)	16	8	8	8
70			70	70	College Work-Study Program (State share)	16	<b>7</b> 0	70	<b>7</b> 0
102		-102			Affirmative Action and Equal Employment Opportunity	1 <b>7</b>	102	102	102
118	<del></del>	118	•		State College Autonomy Administration Computing Augmentation	17	118	118	118
					Campus Lighting Program	19		150	
			<u> </u>		Facilities Management Support	19		250	
45		27	72	72	Compensation Awards		45	45	45
1,513	2,233	-930	2,816	2,816	Total Special Purpose		2,584	4,603	2,997
3,351		387	3,738	3,738	Additions, Improvements and Equipment		3,029	3,395	3,395
48,394	2,233	925	51,552	51,552	Subtotal General Operations		51,895	53,972	48,212
4,073	354		4,427	4,427	Special Funds Expense		4,187	4,307	4,307
3,767	724		4,491	4,491	Auxiliary Funds Expense	٠	4,606	4,623	4,623
56,234	3,311	925	60,470	60,470	Total All Operations		60,688	62,902	57,142
(20,948)	(3,311)	(—)	(24,259)	(24,259)	Less Income Deductions		(22,167)	(22,963)	(22,963)

	——Year En	ding June 30, 1	1989				Year E ——June 3	nding 0, 1991
Orig. &: <sup>(S)</sup> Supple– mental	Reapp. & (R)Recpts.	Transfers & <sup>(E)</sup> Emer– gencies	Total Available	Expended	Prog. Class.	1990 Adjusted Approp.	Kean Admin. Request	Recom- mended
				C	OTHER RELATED APPROPRIATIONS			
	2,142	751	2,893	-13	Total Capital Construction			
35,286	2,142	1,676	39,104	36,198	Total General Fund	38,521	39,939	34,179

Notes: (a) Includes tuition increase.

- (b) The 1990 appropriation has been adjusted for the allocation of the salary program.
- (c) Funds in the amount of \$393,000, appropriated to the Chancellor's Office, to be transferred for continuation of the initiative.

#### LANGUAGE PROVISIONS

It is recommended that actual full-time and part-time undergraduate enrollments exclusive of enrollment in Extension and Public Service programs and summer session shall not exceed 7,082 full-time equivalent (FTE) students at Montclair State College. In the event that actual enrollments exceed 7,224, the amount appropriated hereinabove for Montclair State College may be reduced by a sum equal to the tuition receipts collected by the College for those full-time equivalent students above 7,224, any such adjustment to occur in the last quarter of the fiscal year. An exception to this provision may be made upon approval of the Chancellor of Higher Education and the Director of the Division of Budget and Accounting.

It is further recommended that in addition to the sums hereinabove appropriated to Montclair State College, all revenues from lease agreements between Montclair State College and corporations operating satellite relay stations be appropriated.

### 30. EDUCATIONAL, CULTURAL AND INTELLECTUAL DEVELOPMENT 36. HIGHER EDUCATIONAL SERVICES 5550. TRENTON STATE COLLEGE

Trenton State College, founded in 1855, came under the general policy control of the State Board of Higher Education effective July 1, 1967. Operations and management are vested in a nine-member Board of Trustees appointed by the State Board of Higher Education subject to the approval of the Governor.

The College offers over 60 undergraduate degrees and more than 20 graduate degree and certificate programs through five schools: Arts and Sciences, Business, Education, Nursing and Technology. Other programs offered are the cooperative education program, international/national study options, continuing education and the Institute for Public and Private Service.

The College is located in Ewing Township, Mercer County, on 255 acres. Its 36 buildings include the 550,000 volume Roscoe L. West Library; the Holman Hall Art Gallery; the Brower Student Center; 13 academic computer laboratories; and the collegiate recreation and athletic facilities complex.

#### **EVALUATION DATA**

Actual FY 1988	Actual FY 1989	Revised FY 1990	Budget Estimate FY 1991
			-
7, <b>4</b> 12	<b>7,20</b> 6	7,260	7,260
5,860	5 <i>,</i> 776	5, <b>75</b> 0	5 <i>,</i> 750
6,422	6,172	6,258	6,258
5,487	5,371	5,299	5,299
4,913	4,799	4,800	4,800
4,932	4,832	4,784	4,784
	7,412 5,860 6,422 5,487 4,913	FY 1988     FY 1989       7,412     7,206       5,860     5,776       6,422     6,172       5,487     5,371       4,913     4,799	FY 1988         FY 1989         FY 1990           7,412         7,206         7,260           5,860         5,776         5,750           6,422         6,172         6,258           5,487         5,371         5,299           4,913         4,799         4,800

	Actual FY 1988	Actual FY 1989	Revised FY 1990	Budget Estimate FY 1991
Part-time	1,509	1,373	1,458	1,458
Part-time (Weighted) (a)	555	539	515	515
Graduate total	990	1,034	1,002	1,002
Graduate total (Weighted) (a)	373	405	451	451
Full-time	106	112	44	44
Full-time (Weighted) (a)	89	100	54	54
Part-time	884	922	958	958
Part-time (Weighted) (a)	284	305	397	397
Degree programs offered	70	70	70	70
Courses offered	1,170	1,155	1,170	1,170
Degrees Granted				
Bachelors	1,232	1,150	1,150	1,150
Masters	283	250	250	250
Ratio: Student/faculty (b)	15/1	15/1	15/1	15/1
Direct State support per full-				
time equated student	\$5,089	\$5,310	\$5,663	\$5,059
Extension and Public Service				
Enrollment	2,873	2,564	3,000	3,000
Enroilment (Weighted) (a)	696	886	735	735
Summer undergraduate	1,849	1,827	2,000	2,000
Summer undergraduate (Weighted) (a)	448	591	500	500
Summer graduate	1,024	677	900	900
Summer graduate (Weighted) (a)	248	263	200	200
Part-time and extension				
(off-campus)	106	60	100	100
Part-time and extension				•
(off-campus) (Weighted) (a)	38	32	35	35
Program revenue	\$1,027,000	\$1,256,000	\$1,200,000	\$1,200,000
PERSONNEL DATA				
Position Data				
Budgeted Positions	825	822	820	819
Instruction	429	425	414	407
Academic Support	48	48	47	47
Student Services	96	97	105	96
Institutional Support	93	106	117	126
Physical Plant Support Services	159	146	137	143
Authorized Positions—Federal	4	5	5	5
Authorized Positions—All Other	111	126	126	126
Total Positions	940	953	951	950

Notes: (a) Equated on the basis of 32 credit hours per undergraduate student and 24 credit hours per graduate student.

### APPROPRIATIONS DATA (thousands of dollars)

Year Ending June 30, 1991 Year Ending June 30, 1989 Transfers & <sup>(E)</sup>Emer– Orig. & <sup>(S)</sup>Supple-mental 1990 Kean Reapp. & <sup>(R)</sup>Recpts. Prog. Adjusted Admin. Recom-Total Request gencies Available Expended Approp. mended Distribution by Program 11 19,892 20,554 18,315 19,628 19,628 Instruction 18,143 1,137 348 Sponsored Programs and Research *7*5 19 94 94 12 75 75 75 15 3,181 3,608 3,030 3,381 -203 3,178 3,178 Academic Support 4,705 3,806 783 4,589 4,589 Student Services 16 4,587 4,359

<sup>(</sup>b) Calculated on the basis of budgeted teaching positions (including adjunct faculty) and equated full-time (weighted) students.

	——Year En	ding June 30,	1989						nding 0, 1991—
Orig. & <sup>S)</sup> Supple– mental	Reapp. &	Transfers & <sup>(E)</sup> Emer– gencies	Total Available	Expended		Prog. Class.	1990 Adjusted Approp.	Kean Admin. Request	Recom- mended
4,891	1,564	-704	5 <i>,7</i> 51	5, <b>7</b> 51	Institutional Support	17	6,861	6,770	6,00
8,021	<u></u>	502	8,523	8,523	Physical Plant Support Services	19	9,190	9,173	8,53
38,317	2,701	745	41,763	41,763	Subtotal General Operations		43,786 <sup>(a)</sup>	44,885	40,31
2,347	460		2,807	2,807	Special Funds Expense		3,126	2,868	2,86
14,329	1,137		15,466	15,466	Auxiliary Funds Expense		15,963	15,963	15,96
54,993	4,298	745	60,036	60,036	Total All Operations		62,875	63,716	59,14
•					LESS:				
(8,387)	(1,183)	()	(9,570)	(9,570)	General Services Income		(9,102)	(11,225)	(11,225
(—)	(1,518)	()	(1,518)	(1,518)	Receipts from Tuition		/3 133\		,
(2,347)	(460)	()	(2,807)	(2,807)	Increase		(2,123)	()	(
(14,329)	(1,137)	(—)	(15,466)	(15,466)	Special Funds Income Auxiliary Funds Income		(3,126) (15,963)	(2,868) (15,963)	2,868) (15,963)
(11,020)			(15/200)	(13,700)	Muxium y 1 unus moome				(10,000
(25,063)	(4,298)	<del>()</del>	(29,361)	(29,361)	Total Income Deductions		(30,314)	(30,056)	(30,056
29,930		<b>745</b>	30,675	30,675	Total Appropriation		32,561	33,660	29,08
					Distribution by Object				
26,278		745	27,023	27,023	Personal Services: Salaries and Wages		28,324	27,939	25,16
511	<u></u>	122	633	633	Student Aides		767	767	76
26,789		867	27,656	27,656	Total Personal Services		29,091 <sup>(b)</sup>	28,706	25,92
3,585		<del>-111</del>	3,474	3,474	Materials and Supplies		3,755	3,749	3,63
3,061		-39	3,022	3,022	Services Other Than Personal		3,349	3,369	3,16
					Services Other Than reisonar			ونادرد	
574		<del>-4</del>	570	570	Maintenance and Fixed Charges		649	629	62
					Special Purpose:				
			_	_	Undergraduate Education Initiative	11		695	
125			125	125	Improving Undergraduate Education	11	125	105	10
80			80	80	Demonstration School Services	11	125 (c)	125	12
	_				Distinguished Research	11		223	
100			100	100	Academic Development	11	100	100	10
·	1,137 <sup>R</sup>		1,137	1,137	Challenge for Excellence – State Colleges	11	1,142	1,142	1,14
<i>7</i> 5		19	94	94	Separately Budgeted Research	12	75	75	7,1-
230			230	230	Computer Graphics	15	230	230	23
		_			Advanced Computing	15		100	_
					Library-Online Access	15		327	_
250			250	250	Minority Students Recruitment and Scholarships	16	250	375	25
. 37			37	37	College Work-Study Program (State Share)	16	37	37	3
		<i>7</i> 95	795	795	Trustee Scholarships	16	1,015	1,015	1,01
43			43	43	Affirmative Action and Equal		•	,	-,

	——Year End	ding June 30,	1989						nding 0, 1991——
Orig. & (S)Supple- mental	Reapp. & (R)Recpts.	Transfers & (E)Emer- gencies	Total Available	Expended		Prog. Class.	1990 Adjusted Approp.	Kean Admin. Request	Recom- mended
_	46 <sup>R</sup>	<b>-4</b> 6	_	<del></del>	Control-Excess Tuition Receipts	17		_	_
<del></del>	1,518 <sup>R</sup>	-1,518		_	Tuition Increase	17			_
70		-4	66	66	Compensation Awards		70	<b>7</b> 0	70
1,010	2,701		2,957	2,957	Total Special Purpose		3,087	4,557	3,087
3,298		786	4,084	4,084	Additions, Improvements and Equipment		3,855	3,875	3,875
38,317	2,701	745	41,763	41,763	Subtotal General Operations		43,786	44,885	40,313
2,347	460		2,807	2,807	Special Funds Expense		3,126	2,868	2,868
14,329	1,137		15,466	15,466	Auxiliary Funds Expense		15,963	15,963	15,963
54,993	4,298	745	60,036	60,036	Total All Operations		62,875	63,716	59,144
(25,063)	(4,298)	()	(29,361)	(29,361)	Less Income Deductions		(30,314)	(30,056)	(30,056)
				C	OTHER RELATED APPROPRIA	ATIONS			
	1,280	1,558	2,838	2,636	Total Capital Construction				
29,930	1,280	2,303	33,513	33,311	Total General Fund		32,561	33,660	29,088

Notes: (a) Includes tuition increase.

- (b) The 1990 appropriation has been adjusted for the allocation of the salary program.
- (c) Appropriation of \$80,000 distributed to applicable operating accounts.

#### LANGUAGE PROVISIONS

It is recommended that actual full-time and part-time undergraduate enrollments exclusive of enrollment in Extension and Public Service programs and summer sessions shall not exceed 5,299 full-time equivalent (FTE) students at Trenton State College. In the event that actual enrollments exceed 5,405, the amount appropriated hereinabove for Trenton State College may be reduced by a sum equal to the tuition receipts collected by the College for those full-time equivalent students above 5,405, any such adjustment to occur in the last quarter of the fiscal year. An exception to this provision may be made upon approval of the Chancellor of Higher Education and the Director of Budget and Accounting.

### 30. EDUCATIONAL, CULTURAL AND INTELLECTUAL DEVELOPMENT 36. HIGHER EDUCATIONAL SERVICES 5560. RAMAPO COLLEGE OF NEW JERSEY

Ramapo was established by the Legislature in 1968 and opened in September, 1971. Responsibility for the operation and management of the College is vested in its own nine-member Board of Trustees appointed by the State Board of Higher Education subject to the approval of the Governor.

Ramapo is located in the foothills of the Ramapo Mountains in Northwest Bergen County, close to the New York State border.

The wooded, almost rural setting is enhanced by the award winning barrier-free modern buildings and the student apartments. Facilities include modern Academic buildings, Library, Science Building, Student Center, and an Athletic Complex which includes a Gymnasium, an NCAA-size swimming pool, tennis courts and a variety of playing fields.

#### 30. EDUCATIONAL, CULTURAL AND INTELLECTUAL DEVELOPMENT 36. HIGHER EDUCATIONAL SERVICES 5560. RAMAPO COLLEGE OF NEW JERSEY

#### **EVALUATION DATA**

EVALUAI	ION DAIA			
	Actual FY 1988	Actual FY 1989	Revised FY 1990	Budget Estimate FY 1991
PROGRAM DATA				
Instruction				
Enrollment total (a)	3.771	3,967	3,824	4,004
Enrollment total (Weighted) (b)	2,505	2,753	2,574	2,700
Undergraduate total	3,771	3,967	3,824	4,004
Undergraduate total (Weighted) (b)	2,505	2,753	2,574	2,700
Full-time	1,998	2,194	2,034	2,202
Full-time (Weighted) (b)	1,868	2,092	1,896	2,050
Part-time	1,773	1,773	1,790	1,802
Part-time (Weighted) (b)	637	661	678	650
Degree programs offered	25	23	23	24
Courses offered	1,479	1,477	1,490	1,490
Degrees Granted	1,47	1,477	1,100	1,170
Bachelors	449	504	530	550
Ratio: Student/faculty(c)	16/1	17/1	17/1	17/1
Direct State support per full-	10/1	17/1	17,1	17/1
time equated student	\$6,294	\$5,663	\$6,550	\$5,596
Extension and Public Service	Ψ0,224	ΨΟ,ΟΟΟ	ψοροσο	φυμυνο
Enrollment	1,620	1,980	1,600	1,900
Enrollment (Weighted) (b)	254	297	250	290
Summer undergraduate	1,620	1,980	1,600	1,900
	254	297	250	290
Summer undergraduate (Weighted) (b)	234	291	230	290
·	39	91	85	75
campus)	39	91	60	73
	9	14	13	16
campus) (Weighted) (b)	•	16		15
Program revenue	\$412,914	\$658,616	\$671,000	\$638,000
PERSONNEL DATA				
Position Data				
Budgeted Positions	437	437	437	438
Instruction	192	167	164	164
Academic Support	31	36	32	32
Student Services	37	53	56	56
Institutional Support	76	81	84	83
Physical Plant Support Services	101	100	101	103
Authorized Positions—Federal	6	6	6	6
Authorized Positions—All Other	39	39	42	42
Total Positions	482	482	485	486
AVEN A VANDOUN (	-0-			200

- Notes: (a) Excludes off-campus enrollment.
  - (b) Equated on the basis of 32 credit hours per undergraduate student and 24 hours per graduate student.
  - (c) Calculated on the basis of budgeted positions (including adjunct faculty) and equated full-time (weighted) students.

#### APPROPRIATIONS DATA (thousands of dollars)

	Year En	ding June 30, 1	1989	<del></del>				Year E ——June 3	nding 0, 1991
Orig. & <sup>(S)</sup> Supple— mental	Reapp. & (R)Recpts.	Transfers & <sup>(E)</sup> Emer– gencies	Total Available	Expended		Prog. Class.	1990 Adjusted Approp.	Kean Admin. Request	Recom- mended
					Distribution by Program	•			
7,060	1,135	-841	7,354	7,354	Instruction	11	8,912	9,603	8,214
50	_	4	54	54	Sponsored Programs and Research	12	50	50	50
1,185		149	1,334	1,334	Academic Support	15	1,337	1,281	1,219

# 30. EDUCATIONAL, CULTURAL AND INTELLECTUAL DEVELOPMENT 36. HIGHER EDUCATIONAL SERVICES 5560. RAMAPO COLLEGE OF NEW JERSEY

	——Year End	ding June 30,	1989					Year E ——June 3	nding 0, 1991——
Orig. & <sup>(S)</sup> Supple– mental	Reapp. & (R)Recpts.	Transfers & (E)Emer-gencies	Total Available	Expended		Prog. Class.	1990 Adjusted Approp.	Kean Admin. Request	Recom- mended
2,131	жеерея	426	2,557	2,557	Student Services	16	2,304	2,304	2,189
4,132	<del></del>	433	4,565	4,565	Institutional Support	17	4,208	4,208	3,740
4,132	·	227	4,563	4,570	Physical Plant Support	17	4,200	7,200	3,7 40
4,343		221	4,370	4,370	Services	19	4,651	4,734	4,301
18,901	1,135	398	20,434	20,434	Subtotal General Operations		21,462 <sup>(a)</sup>	22,180	19,713
1,246	132		1,378	1,378	Special Funds Expense		1,432	1,442	1,442
5,228	457	<del>_</del> .	5,685	5,685	Auxiliary Funds Expense		5,711	5,975	5,975
25,375	1,724	398	27,497	27,497	Total All Operations		28,605	29,597	27,130
			<del></del>		LESS:				
(3,414)	(1,135)	( )	(4,549)	(4,549)	General Services Income		(4,138)	(4,604)	(4,604)
(295)		(—) ()	(295)	( <del>295)</del> (295)			( <del>4</del> ,150)	(±,00±)	( <del>1</del> ,00 <del>1</del> )
(295)	()	()	(293)	(293)	Receipts from Tuition Increase		(466)	()	()
(1,246)	(132)	(—)	(1,378)	(1,378)	Special Funds Income		(1,432)	(1,442)	(1,442)
(5,228)	(457)	()	(5,685)	(5,685)	Auxiliary Funds Income		(5,711)	(5,975)	(5,975)
(10,183)	(1,724)	()	(11,907)	(11,907)	Total Income Deductions		(11,747)	(12,021)	(12,021)
15,192		398	15,590	15,590	Total Appropriation		16,858	17,576	15,109
					Distribution by Object				
4.5.00				* * * * *	Personal Services:		4.054	10.500	10 405
12,706		1,939	14,645	14,645	Salaries and Wages		14,054	13,790	12,435
220		87	307	307	Student Aides		250	250	250
12,926		2,026	14,952	14,952	Total Personal Services		14,304 <sup>(b)</sup>	14,040	12,685
1,928	_	-258	1,670	1,670	Materials and Supplies		2,115	2,126	2,105
1,406		-110	1,296	1,296	Services Other Than Personal		1,583	1,605	1,511
532		-94	438	438	Maintenance and Fixed Charges		577	581	566
					Special Purpose:				
102		-14	88	88	Instructional Equipment for Studio and Performance				
* *	_		•		Programs	11	102		
	772 <sup>R</sup>	-772		_	Challenge Grant Funding	11	<b>7</b> 50	750	<b>7</b> 50
			**********		Undergraduate Education Initiative	11		360	
50		6	56	56		11	50	50	50
	<u> </u>	_	_		Modern Language and	11 .	50	. 50	00
					Cartography Laboratory	11		384	
					Desktop Video Workstations	11		155	
	363 <sup>R</sup>	-363			Excess Tuition	11	_		
50		4	54	54	Separately Budgeted Research	12	50	50	50
50	_		50	50	Library Collection Acquisitions	15			
100	_	12	112	112	Minority Recruitment and Retention	16	100	100	100
55		<u> </u>	55	55	College Work-Study Program (State Share)	16	55	55	55
· · · · · · · · · · · · · · · · · · ·	_			·	Scholarships and Loan Assistance	16	155	165	165
100	-	9	109	109	Affirmative Action and Equal Employment Opportunity	17	107	113	113

### 30. EDUCATIONAL, CULTURAL AND INTELLECTUAL DEVELOPMENT 36. HIGHER EDUCATIONAL SERVICES 5560. RAMAPO COLLEGE OF NEW JERSEY

	-	——Year En	ding June 30,	1989					Year E ——June 36	nding ), 1991——
	Orig. & (S)Supple- mental	Reapp. & (R)Recpts.	Transfers & (E)Emer- gencies	Total Available	Expended		Prog. Class.	1990 Adjusted Approp.	Kean Admin. Request	Recom- mended
	90		-20	70	70	Institutional Outcomes Assessment	17	90	90	90
	100		17	117	117	State College Autonomy Administration Computing Augmentation	1 <b>7</b>		Name of the last o	_
			53	53	53	Legal Settlement	17			
						Preventive Maintenance	19	_	83	
	13	_	7	20	20	Compensation Awards		13	13	13
	710	1,135	-1,061	784	784	Total Special Purpose		1,472	2,368	1,386
	1,399		-105	1,294	1,294	Additions, Improvements and Equipment		1,411	1,460	1,460
	18,901	1,135	398	20,434	20,434	Subtotal General Operations		21,462	22,180	19,713
	1,246	132		1,378	1,378	Special Funds Expense		1,432	1,442	1,442
.*	5,228	457		5,685	5,685	Auxiliary Funds Expense		5,711	5,975	5,975
	25,375	1,724	398	27,497	27,497	Total All Operations		28,605	29,597	27,130
	(10,183)	(1,724)	<del>(—)</del>	(11,907)	(11,907)	Less Income Deductions		(11,747)	(12,021)	(12,021)
_					C	THER RELATED APPROPRIA	TIONS			
		2,379	739	3,118	1,536	Total Capital Construction				
٠.	15,192	2,379	1,137	18,708	17,126	Total General Fund		16,858	17,576	15,109
٠,										

Notes: (a) Includes tuition increase.

(b) The 1990 appropriation has been adjusted for the allocation of the salary program.

#### LANGUAGE PROVISIONS

It is recommended that actual full-time and part-time undergraduate enrollments, exclusive of enrollment in Extension and Public Service programs and summer session, shall not exceed 2,700 full-time equivalent (FTE) students at Ramapo College of New Jersey. In the event that actual enrollments exceed 2,754, the amount appropriated hereinabove for Ramapo College of New Jersey may be reduced by a sum equal to the tuition receipts collected by the College for those full-time equivalent students above 2,754, any such adjustment to occur in the last quarter of the fiscal year. An exception to this provision may be made upon approval of the Chancellor of Higher Education and the Director of the Division of Budget and Accounting.

### 30. EDUCATIONAL, CULTURAL AND INTELLECTUAL DEVELOPMENT 36. HIGHER EDUCATIONAL SERVICES 5570. RICHARD STOCKTON STATE COLLEGE

Stockton State College was authorized in the 1968 Bond Referendum and admitted its first students in September, 1971. The operation and management of the College are vested in a ten-member Board of Trustees appointed by the Board of Higher Education, subject to the approval of the Governor. The College is under the general policy direction of the State Board of Higher Education.

Stockton is located on a 1,600 acre campus in Galloway Township in the pine barrens of New Jersey only 10 miles west of Atlantic City. Academic facilities accommodate approximately 4,000 full–time equivalent students. Campus housing is available for 1,830 students, with both apartment and dormitory style living arrangements. The college is the only four–year academic institution in the rapidly developing region of South Jersey.

#### **EVALUATION DATA**

M VILLOITI	ION DAIA			
	Actual FY 1988	Actual FY 1989	Revised FY 1990	Budget Estimate FY 1991
PROGRAM DATA				
Instruction				
Enrollment total	4.954	5,142	4,818	5,100
Enrollment total (Weighted) (a)	4.008	4,178	3,900	4,100
Undergraduate total	4,954	5,142	4,818	5,100
Undergraduate total (Weighted) (a)	4,008	4,178	3,900	4,100
Full-time	3,804	3,955	3,670	3,894
Full-time (Weighted) (a)	3,583	3,731	3,486	3,653
Part-time	1,150	1,187	1,148	1,206
Part-time (Weighted) (a)	425	447	414	447
Degree programs offered	24	24	24	24
Courses offered	915	892	900	900
Degrees Granted				
Bachelors	<b>74</b> 6	766	780	<b>79</b> 0
Ratio: Student/faculty (b)	18/1	21/1	20/1	20/1
Direct State support per full-				
time equated student	\$4,135	\$4,095	\$4,550	\$3,907
Extension and Public Service				
Enrollment	1,581	1,686	1,565	1,565
Enrollment (Weighted) (a)	994	1,097	1,003	1,003
Summer undergraduate	1,581	1,686	1,565	1,565
Summer undergraduate (Weighted) (a)	994	1,097	1,003	1,003
Program revenue	\$618,000	\$700,000	\$750,000	\$750,000
PERSONNEL DATA				
Position Data				
Budgeted Positions	501	507	507	508
Instruction	225	225	224	225
Academic Support	40	39	39	39
Student Services	44	44	44	44
Institutional Support	74	82	82	82
Physical Plant Support Services	118	11 <b>7</b>	118	118
Authorized Positions—All Other	40	73	73	73
Total Positions	<del>54</del> 1	580	580	581

#### APPROPRIATIONS DATA (thousands of dollars)

<del></del>	Year En	ding June 30,	1989		•				inding 0, 1991
Orig. & <sup>(S)</sup> Supple– mental	Reapp. & (R)Recpts.	Transfers & <sup>(E)</sup> Emer- gencies	Total Available	Expended		Prog. Class.	1990 Adjusted Approp.	Kean Admin, Request	Recom- mended
					Distribution by Program				
9,769	630	-306	10,093	10,093	Instruction	11	10,806	11,869	10,200
70			70	70	Sponsored Programs and Research	12	70	70	<i>7</i> 0
1,961		212	2,173	2,173	Academic Support	15	2,158	2,239	2,071
1,846		214	2,060	2,060	Student Services	16	2,009	2,015	1,895
3,623		350	3,973	3,973	Institutional Support	17	4,247	4,326	3,875
4,579			4,579	4,579	Physical Plant Support Services	19	4,970	5,331	4,678
21,848	630	470	22,948	22,948	Subtotal General Operations		24,260 <sup>(a)</sup>	25,850	22,789

Notes: (a) Equated on the basis of 32 credit hours per undergraduate student and 24 credit hours per graduate student.
(b) Calculated on the basis of budgeted teaching positions (including adjunct faculty) and equated full-time (weighted)

	——Year En	ding June 30,	1989					Year E ——June 30	
Orig. & <sup>(S)</sup> Supple– mental	Reapp. & <sup>(R)</sup> Recpts.	Transfers & (E)Emer- gencies	Total Available	Expended		Prog. Class.	1990 Adjusted Approp.	Kean Admin. Request	Recom- mended
1,504		<b>6</b>	1,504	1,504	Special Funds Expense		1,504	1,504	1,50
6,409	<u> </u>	_	6,409	6,409	Auxiliary Funds Expense		6,409	6,534	6,534
29,761	630	470	30,861	30,861	Total All Operations		32,173	33,888	30,82
(4.704)	(630)	( )	(5,334)	(5,334)	LESS: General Services Income		(5,952)	(6,769)	<i>(6,</i> 769
(4,704) (504)	()	( <u>—</u> )	(504)	(504)	Receipts from Tuition Increase		(562)	(—)	(0,703
(1,504)	()	()	(1,504)	(1,504)	Special Funds Income		(1,504)	(1,504)	(1,504
(6,409)	$\stackrel{\longleftarrow}{\longleftrightarrow}$	( <u> </u>	(6,409)	(6,409)	Auxiliary Funds Income		(6,409)	(6,534)	(6,534
(13,121)	(630)	<del>()</del>	(13,751)	(13,751)	Total Income Deductions		(14,427)	(14,807)	(14,807
16,640		470	17,110	17,110	Total Appropriation		17,746	19,081	16,02
					Distribution by Object Personal Services:				
14,618		1,060	15,678	15,678	Salaries and Wages		16,383	16,184	14,89
160			160	160	Student Aides		160	160	16
14,778		1,060	15,838	15,838	Total Personal Services		16,543 <sup>(b)</sup>	16,344	15,05
2,397		-66	2,331	2,331	Materials and Supplies		2,327	2,440	2,39
1,321		399	1,720	1,720	Services Other Than Personal		1,625	1,625	1,54
565		13	578	578	Maintenance and Fixed Charges		663	689	68
90			90	90	Special Purpose: Outcomes Assessment	11	90	90	. 9
<del></del>		_	<del></del>	<del></del>	Undergraduate Education Initiative	11		635	_
105		-105	_		Information and System Science Equipment	11			_
60			60	60	Academic Development	11	60	60	
_		_		_	Integration of Sciences into Liberal Arts	11		405	
			-		Foreign Language Enhancement	11		175	_
	630 <sup>R</sup>	-630			Excess Tuition Receipts	11		_	
<del></del>	<del></del>	-000	70	70	Separately Budgeted Research	12	70	<i>7</i> 0	
100	_	-100			Library Collection Development	15	100	200	1
100		-100	_		Minority Recruitment and Retention	16			_
45			45	45	Counseling Services	16		50	-
15	_		15	15	National Direct Student Loan Program (State Share)	16	15	15	
40	_		40	40	College Work-Study Program (State Share)	16	40	40	
<del></del>	_	96	96	96	Scholarship and Loan Assistance	16	100	100	1
48	_	<del></del>	48	48	Affirmative Action and Equal Employment Opportunity	17	48	48	
· —		<del></del>			Plant Formula Enhancement	19		285	_
		<u> </u>	49	4 <del>9</del>	•				
695	630	-812	513	513	Total Special Purpose		545 ———	2,195	5
					· · · · · · · · · · · · · · · · · · ·				

### 30. EDUCATIONAL, CULTURAL AND INTELLECTUAL DEVELOPMENT 36. HIGHER EDUCATIONAL SERVICES 5570. RICHARD STOCKTON STATE COLLEGE

	———Year En	ding June 30,	1989						nding 0, 1991
Orig. <sup>(S)</sup> Supp menta	le- <u>R</u> eapp. &	Transfers & <sup>(E)</sup> Emer- gencies	Total Available	Expended		Prog. Class.	1990 Adjusted Approp.	Kean Admin. Request	Recom- mended
2,09	92 —	-124	1,968	1,968	Additions, Improvements and Equipment		2,557	2,557	2,557
21,8	48 630	470	22,948	22,948	Subtotal General Operations		24,260	25,850	22,789
1,5 6,4			1,504 6,409	1,504 6,409	Speciał Funds Expense Auxiliary Funds Expense		1,504 6,409	1,504 6,534	1,504 6,534
29,7	61 630	470	30,861	30,861	Total All Operations		32,173	33,888	30,827
(13,12	(630)	(—)	(13,751)	(13,751)	Less Income Deductions		(14,427)	(14,807)	(14,807)
				(	OTHER RELATED APPROPRIA	TIONS		<u>.</u> <u>-</u>	· · · · · · · · · · · · · · · · · · ·
_		975	2,033	827	Total Capital Construction				
16,6	40 1,058	1,445	19,143	17,937	Total General Fund		17,746	19,081	16,020

Notes: (a) Includes tuition increase.

(b) The 1990 appropriation has been adjusted for the allocation of the salary program.

#### LANGUAGE PROVISIONS

It is recommended that actual full—time and part—time undergraduate enrollments, exclusive of enrollment in Extension and Public Service programs and summer session shall not exceed 4,100 full—time equivalent (FTE) students at Stockton State College. In the event that actual enrollments exceed 4,182, the amount appropriated hereinabove for Stockton State College may be reduced by a sum equal to the tuition receipts collected by the College for those full—time equivalent students above 4,182, any such adjustment to occur in the last quarter of the fiscal year. An exception to this provision may be made upon approval of the Chancellor of Higher Education and the Director of the Division of Budget and Accounting.

#### STATE COLLEGES PROGRAMS

It is recommended that the expenditure of the amounts hereinabove to each State College for academic development be subject to prior approval of the Chancellor of Higher Education.

It is further recommended that all transfers from non-salary to salary accounts shall be subject to approval by the Chancellor of Higher Education.

It is further recommended that any transfer from Physical Plant Support Services to any other purpose be subject to the prior approval of the Chancellor of Higher Education.

### 30. EDUCATIONAL, CULTURAL AND INTELLECTUAL DEVELOPMENT 36. HIGHER EDUCATIONAL SERVICES 5600. RUTGERS THE STATE UNIVERSITY

Founded in 1766 as one of the colonial colleges, Rutgers became The State University in 1956 (NJS 18A:65–1 et seq. as amended) with a reorganized Board of Trustees and a newly created Board of Governors. The membership of the Board of Governors consists of ex-officio members, the Chancellor of the Department of Higher Education of New Jersey, the President of the Corporation and 11 voting members, six of whom are appointed by the Governor of the State, with the advice and consent of the Senate and five of whom are appointed by the

Board of Trustees from among its members. All voting members serve for terms of six years. The Board of Governors has general supervision over the University's operations. The Board of Trustees acts in an overall advisory capacity and controls certain properties, funds and trusts. The Board of Higher Education (NJS 18A:62–1 et seq.) is responsible for the establishment of general policy and for the coordination of and general financial oversight of Rutgers as a part of the State's system of higher education.

The University provides instruction to approximately 90,000 full and part–time students enrolled in instructional programs in its graduate and undergraduate colleges, schools, summer session, and continuing education programs, which offer courses on and off–campus, short courses, conferences, and institutes dealing with a wide range of subjects.

Research, the second major area of University responsibility, has earned the support of commerce, industry, State and Federal governments, and philanthropic organizations, as well as financing from the University's funds.

Extension work designed to take the University's teaching function directly to the people of the State, is the third major responsibility. Such services range from the work of the county agricultural, home economics and 4–H Club agents to non–credit courses, including post–graduate work in technical and professional fields.

#### PROGRAM CLASSIFICATIONS

#### **OBJECTIVES**

#### 11. Instruction

To provide organized programs of instruction to students at the baccalaureate, masters, doctoral and post-doctoral levels in liberal studies, the sciences and certain professional fields.

To stimulate the continuous development of new knowledge in the humanities, the arts, the social and behavioral sciences, the natural sciences, and certain professional fields under conditions that encourage individual investigation by professional teacher–scholars as a complement to rigorous student/faculty inquiry in the classroom.

#### 12. Sponsored Programs and Research

To undertake sponsored research, development and training programs; institutes, conferences and workshops with various Federal and State agencies, foundations, corporations, trade associations and municipalities.

To make available to sponsors the professional competence and expertise of faculty and students for specific activities or disciplines within the University.

#### 13. Extension and Public Service

To offer non-degree courses, sequential programs leading to certificates and educational programs to assist individuals, community groups and professional organizations.

To coordinate the application of the educational resources of the University to issues and problems of the communities immediately surrounding the University, to the major population centers of the State and to New Jersey as a whole.

To develop, or join in the development of educational programs for broadcast on educational radio and television stations across the State.

To offer continuing professional education to practitioners in the areas of criminal justice, business, education, engineering, government, law, library service, nursing, food, environmental and agricultural sciences, pharmacy, psychology, social work and special programs for management, labor and others

To provide outreach programs of individual and group instruction, counseling, home economics, and community resource organization.

To promote the positive development of children, youths and adults as individuals, and as members of the family and the community.

To expand the cultural resources of the community through access to the University's concerts, lectures and museums.

#### 14. Auxiliary Services

To furnish a service to students, faculty, or staff, for a fee that is directly related to, although not necessarily equal to, the cost of the service. Examples are: residence halls, food services, and student book stores. Any surplus goes into a reserve that is used as a balancing fund from year to year and for major replacements and renovations.

#### 15. Academic Support

To use the most modern and practicable of systems to acquire, organize, store, retrieve and preserve books, audiovisual material, tapes and other informational materials that may be required by students and professional teacher–scholars in connection with teaching and scholarly research in the several major academic units of the University.

#### 16. Student Services

To provide students with efficient admissions, registration and scheduling systems.

To broaden the educational development of students in the undergraduate colleges of the University by affording them significant learning experiences outside the classroom, e.g., residence education programs.

To provide social, health, financial, and recreational services in order to ensure the maximum development of individual students during their college experiences, intellectually, emotionally and in terms of general character, e.g., counseling, recreational programs, student-run activities such as college newspapers, student councils, etc.; financial aid, health services, career counseling and placement services, etc.

To foster equity and order in the college communities of the University by coordinating the development among students, faculty and administrators of rules and procedures to govern the conduct of students.

To administer programs that provide financial assistance on the basis of demonstrated need or merit to students in the University, either directly, through grants or loans utilizing State, Federal or private funds, or, indirectly through work study or other job assistance programs.

#### 17. Institutional Support

To provide planning, management analysis and management systems support essential to meeting the educational, research, public service, and administrative objectives of the general University.

To provide efficient and effective executive and administrative leadership, operating policies and practices necessary to support the educational, research and public service objectives of the general University.

To provide general support services to all educational, service and administrative units of the University.

To provide a range of computer services to students, faculty and staff in support of instruction, research and management.

#### 19. Physical Plant Support Services

To operate and maintain all physical plant facilities required for the conduct of educational and related programs.

To manage the motor vehicle fleet.

To preserve and extend the useful life of all physical assets of the institution. To provide campus security.

To furnish intercampus bus transportation in New Brunswick.

#### **Special Funds**

Funds expendable for operating purposes but restricted by an outside agency or person as to use. Examples are: research contracts, training grants, gifts and endowment income.

#### **EVALUATION DATA**

	Actual FY 1988	Actual FY 1989	Revised FY 1990	Budget Estimate FY 1991
PROGRAM DATA				•
Instruction				4.4
Enrollment total(a)	46,545	46,606	45,831	46,328
Enrollment total (Weighted) (b)	37,392	37,436	36,807	37,511
Undergraduate total	34,469	34,366	33,819	33,777
Undergraduate total (Weighted) (b)	29,612	29,317	28,902	29,179
Full-time	27,263	27,117	26,611	26,587
Full-time (Weighted) (b)	26,651	26,574	26,551	26,548
Part-time	7,206	7,249	7,208	7,190
Part-time (Weighted) (b)	2,961	2,743	2,351	2,631
Graduate total	12,076	12,240	12,012	12,551
Graduate total (Weighted) (b)	7,780	8,119	7,905	8,332
Full-time	4,154	4,346	4,178	4,494
Full-time (Weighted) (b)	4,590	4,960	4,709	5,053
Part-time	7,992	7,894	7,834	8,057
Part-time (Weighted) (b)	3,190	3,159	3,196	3,279
Summer session total (c)	14,840	15,235	15,300	14,900
Degree programs offered	354	365	365	375
Courses offered	6,125	6,301	6,125	6,320
Degrees Granted	·			
Bachelors	6,371	6,833	6,435	6,435
Masters	2,181	2,361	2,245	2,245
Doctors	315	343	320	320
Ratio: Student/faculty(d)	14.4/1	14.3/1	14.0/1	14.0/1
Direct State support per full-		•		•
time equated student	\$5,888	\$6,226	\$6,592	\$5 <i>,</i> 772
PERSONNEL DATA				
Affirmative Action Data				
Male Minority	847	862	862	862
Male Minority %	10.9	10.8	10.8	10.8
Female Minority	1,026	1,072	1,072	1,072
Female Minority %	13.1	13.5	13.5	13.5
Total Minority	1,873	1,934	1,934	1,934
Total Minority %	24.0	24.3	24.3	24.3
Position Data				
Authorized Positions	6,062	6,206	6,206	6,206
Instruction	3,252	3,330	3,330	3,330
Sponsored Programs and Research	210	249	249	249
Extension and Public Service	63	63	63	63
Auxiliary Services	68	33	33	33
Academic Support	381	384	384	384
Student Services	493	481	481	481
Institutional Support	695	722	722	<b>722</b>
Physical Plant Support Services	900	944	944	944

Notes: (a) Enrollments do not include Division of Continuing Education, Institute of Management and Labor Relations and Agriculture short courses.

- (b) Equated on the basis of 32 credit hours for undergraduates and 24 credit hours for graduates.
- (c) Summer session enrollments not included in total enrollments.
- (d) Calculated on the basis of authorized teaching positions (including adjunct faculty) and equated full-time (weighted) students.

Affirmative Action Data for all fiscal years includes the Agricultural Experiment Station.

### APPROPRIATIONS DATA (thousands of dollars)

	Year End	ding June 30,	1989	· 	usanus of donars)			Year E ——June 3	nding 0, 1991——
Orig. & <sup>(S)</sup> Supple- mental	Reapp. & <sup>(R)</sup> Recpts.	Transfers & (E)Emer- gencies	Total	Expended		Prog. Class.	1990 Adjusted Approp.	Kean Admin. Request	Recom- mended
					Distribution by Program				
150,665		5,313	155,978	155,978	Instruction	11	168,186	171,242	158,204
13,489		2,411	15,900	15,900	Sponsored Programs and Research	12	15,403	17,310	14,806
3,976	<del></del>	349	4,325	4,325	Extension and Public Service	13	3,847	3,806	2,961
5,784		1,346	7,130	7,130	Auxiliary Services	14	6,530	6,383	6,157
22,288		21	22,309	22,309	Academic Support	15	24,345	24,547	23,337
31,455		1,347	32,802	32,802	Student Services	16	34,846	34,871	33,661
59,351	7,937	-4,314	62,974	62,974	Institutional Support	17	64,813	64,473	58,800
59,865	_	363	60,228	60,228	Physical Plant Support Services	19	64,265	65,924	58 <i>,</i> 728
346,873	7,937	6,836	361,646	361,646	Subtotal General Operations		382,235 <sup>(a)</sup>	388,556	356,654
65,000		5,752	70,752	70,752	Special Funds Expense		71,000	71,000	71,000
72,158		6,583	<b>78,74</b> 1	78,741	Auxiliary Funds Expense		88,283	88,283	88,283
484,031	7,937	19,171	511,139	511,139	Total All Operations		541,518	547,839	515,937
					LESS:				
(109,595)	(6,591)	()	(116,186)	(116,186)	General Services Income		(117,273)	(133,757)	(133,757)
(5,269)	()	()	(5,269)	(5,269)	Receipts from Tuition Increase		(15,952)	()	(—)
(5,784)	(1,346)	()	(7,130)	(7,130)	Self Sustaining Income		(6,383)	(6,383)	(6,383)
(65,000)	(—)	(5,752)	(70,752)	(70,752)	Special Funds Income		(71,000)	(71,000)	(71,000)
(72,158)	( <u> </u>	(6,583)	(78,741)	(78,741)	Auxiliary Funds Income		(88,283)	(88,283)	(88,283)
(257,806)	(7,937)	(12,335)	(278,078)	(278,078)	Total Income Deductions		(298,891)	(299,423)	(299,423)
226,225		6,836	233,061	233,061	Total Appropriation		242,627	248,416	216,514
					Distribution by Object Personal Services:				
212,692		15,387	228,079	228,079	Salaries and Wages		240,563	238,711	216,876
2,003		637	2,640	2,640	Student Aides		2,033	2,033	2,033
214,695		16,024	230,719	230,719	Total Personal Services		242,596 <sup>(b)</sup>	240,744	218,909
34,935		-5,253	29,682	29,682	Materials and Supplies		38,998	38,998	38,495
18,104		4,220	22,324	22,324	Services Other Than Personal		19,414	19,414	18,723
11,007		-3,584	7,423	7,423	Maintenance and Fixed Charges		9,354	9,886	9,354

	——Year End	ing June 30,	1989					Year Ending ——June 30, 1991——		
Orig. & <sup>(S)</sup> Supple- mental		Transfers &  (E)Emer- gencies	Total	Expended		Prog. Class.	1990 Adjusted Approp.	Kean Admin. Request	Recom- mended	
	-				Special Purpose:					
			_	<del></del> .	Environmental and Occupational Health Sciences Institute	12		2,017	_	
1,300			1,300	1,300	Agricultural Museum	13	700	700		
75		<b>-7</b>	68	68	Forum on Policy Research and Public Service, Rutgers– Camden	13	75	75	75	
538		-218	320	320	College Work–Study (State Share)	16	538	538	538	
139	_	18	157	157	Affirmative Action and Equal Employment Opportunity	17	156	156	156	
		545	545	545	Unused Sick Leave Pay	17		_		
720		-66	654	654	Retirement Allowances	17	700	700	700	
4,800		-1,865	2,935	2,935	Special Projects	17	5,800	5,800	5,800	
1,800			1,800	1,800	Debt Service – High Technology Initiative	17	1,800	1,800	1,800	
700		_	700	700	In Lieu of Tax Payments to New Brunswick	17	700	700	700	
		69	69	69	Vision Care Program	17			_	
400		-206	194	194	Assessing Outcomes	17	400	400	400	
	7,937 <sup>R</sup>	-7,937			Control	17		. — ·		
20,574		282	20,856	20,856	Excellence Initiative		21,947	27,314	21,947	
8,014		316	8,330	8,330	Student Aid		9,065	9,065	9,065	
2,285		-180	2,105	2,105	Recruitment and Retention of Minority Students		2,422	2,679	2,422	
13,000	<del></del>		13,000	13,000	Fund for Distinction Debt Service		13,000	13,000	13,000	
911		<del>-</del> 911	<del></del>		Enhance Physical Plant and Support Services		_	<del></del>		
55,256	7,937	-10,160	53,033	53,033	Total Special Purpose		57,303	64,944	56,603	
12,876		5,589	18,465	18,465	Additions, Improvements and Equipment		14,570	14,570	14,570	
346,873	7,937	6,836	361,646	361,646	Subtotal General Operations		382,235	388,556	356,654	
∠E 000		E 7E2	70.750	70 752	Special Funds Expense		71,000	71,000	71,000	
65,000		5,752 6,583	70,752 78,741	70,752 78,741	Auxiliary Funds Expense		88,283	88,283	88,283	
72,158	_	6,065	70,741	76,741	Auxiliary Funds Expense					
484,031	7,937	19,171	511,139	511,139	Total All Operations		541,518	547,839 ———	515,937	
(257,806)	(7,937)	(12,335)	(278,078)	(278,078)	Less Income Deductions		(298,891)	(299,423)	(299,423)	
				-	OTHER RELATED APPROPRIA	TIONS				
2,000	10,442	1,220	13,662	6,045	Total Capital Construction					
228,225	10,442	8,056	246,723	239,106	Total General Fund		242,627	248,416	216,514	

Notes: (a) Includes tuition increase.

<sup>(</sup>b) The 1990 appropriation has been adjusted for the allocation of the salary program.

#### LANGUAGE PROVISIONS

It is recommended that actual full-time and part-time undergraduate enrollment, exclusive of enrollment in Extension and Public Service programs, shall not exceed 29,179 full-time equivalent (FTE) students at Rutgers, The State University. In the event that actual enrollments exceed 29,763, the amount hereinabove for Rutgers, The State University, may be reduced by a sum equal to the tuition receipts collected by the University for those FTE students above 29,763, any such adjustment to occur in the last quarter of the fiscal year. An exception to this provision may be made upon approval of the Chancellor of Higher Education and the Director of the Division of Budget and Accounting.

It is further recommended that for the amounts hereinabove appropriated for the Fund for Distinction Debt Service, Rutgers, The State University, shall obtain the prior approval of the Board of Higher Education for all capital projects supported in whole, or in part, from these amounts.

It is further recommended that any transfer from Physical Plant Support Services to any other purpose be subject to the prior approval of the Chancellor of Higher Education.

It is further recommended that all transfers from non-salary to salary accounts be subject to approval by the Chancellor of Higher Education.

### 30. EDUCATIONAL, CULTURAL AND INTELLECTUAL DEVELOPMENT 36. HIGHER EDUCATIONAL SERVICES 5620. AGRICULTURAL EXPERIMENT STATION

The New Jersey State Agricultural Experiment Station (RS 4:16–1) located at Rutgers, The State University, is the research and extension arm of the State of New Jersey for the study of the agricultural, environmental and life sciences and their application to the improvement of the human condition. The research mission is the discovery, application and dissemination of knowledge in order to promote the orderly development and management of human and natural resources. The mission of Cooperative Extension is to plan, implement and evaluate learning experiences consistent with locally identified needs and within the expertise and goals of the organization, that will help individuals and

families acquire the understanding, capabilities, attitudes and skills for solving problems. The research program is supported by federal formula funds, by state appropriations, and by grants and gifts from private and public sponsors. Cooperative Extension Education program support is derived from federal formula and grant funds and state and county appropriations.

The Agricultural Experiment Station utilizes facilities at the New Brunswick campus, at outlying centers at Cream Ridge, Oswego, Centerton, Adelphia, Bivalve, Vineland and Beemerville, and at extension offices in most of New Jersey's counties.

Year Ending

#### **EVALUATION DATA**

	Actual FY 1988	Actual FY 1989	Revised FY 1990	Budget Estimate FY 1991
PERSONNEL DATA				•
Position Data				
Authorized Positions	382	382	382	382
Research	244	244	244	244
Extension and Public Service	138	138	138	138

### APPROPRIATIONS DATA (thousands of dollars)

	——Year En	ding June 30, 1	1989	<del></del>				——June 3	0, 1991
Orig. & <sup>(S)</sup> Supple- mental	Reapp. & (R)Recpts.	Transfers & <sup>(E)</sup> Emer– gencies	Total Available	Expended		Prog. Class.	1990 Adjusted Approp.	Kean Admin. Request	Recom– mended
					Distribution by Program				
12,794		258	13,052	13,052	Sponsored Programs and Research	12	13,295	14,966	12,320
6,657	•	193	6,850	6,850	Extension and Public Service	13	7,234	7,166	6,817
19 <i>,</i> 451		451	19,902	19,902	Subtotal General Operations		20,529	22,132	19,137

## 30. EDUCATIONAL, CULTURAL AND INTELLECTUAL DEVELOPMENT 36. HIGHER EDUCATIONAL SERVICES 5620. AGRICULTURAL EXPERIMENT STATION

	Year End	ding June 30,	1989				,	Year E Iune 31	naing ), 1991——
Orig. & Supple- mental	Reapp. &	Transfers & (E)Emer- gencies	Total	Expended		Prog. Class.	1990 Adjusted Approp.	Kean Admin. Request	Recom- mended
11,000	<u>.</u>	2,893	13,893	13,893	Special Funds Expense		11,000	11,000	11,000
4,250	_	1,169	5,419	5,419	Federal Research and Extension Funds Expense		4,250	4,250	4,250
34,701		4,513	39,214	39,214	Total All Operations		35,779	37,382	34,387
					LESS:				
(11,000)	()	(2,893)	(13,893)	(13,893)	Special Funds Income		(11,000)	(11,000)	(11,000)
(4,250)	()	(1,169)	(5, <del>4</del> 19)	(5,419)	Federal Research and Extension Funds Income		(4,250)	(4,250)	(4,250)
(15,250)	<del>(—)</del>	(4,062)	(19,312)	(19,312)	Total Income Deductions	•	(15,250)	(15,250)	(15,250)
19,451		451	19,902	19,902	Total Appropriation		20,529	22,132	19,137
					Distribution by Object Personal Services:				
13,561	_	342	13,903	13,903	Salaries and Wages		15,755	15,493	14,902
103		33	136	136	Student Aides		99	99 -	99
13,664		375	14,039	14,039	Total Personal Services		15,854 <sup>(a)</sup>	15,592	15,001
497		120	617	617	Materials and Supplies		544	544	527
1,110		542	1,652	1,652	Services Other Than Personal		965	965	943
126		-21	105	105	Maintenance and Fixed Charges		92	92	92
					Special Purpose:		,	+ * +.	•
500		-2	498	498	Program Enhancement	12	200	200	200
		19	19	19	Student Aid	12			_
					Vision 21	12	· —	972	
750			<i>7</i> 50	<b>75</b> 0	Renovate Laboratories	12	<b>7</b> 50	<b>750</b>	750
891	_	-12	879	879	Synder Farm Planning and Operation	12	691	691	691
			•	_	Research Enhancement	12		393	
			·		Research Greenhouses	12		500	
6	_	-1	5	5	Tomato Testing	13	6	6	$\epsilon$
110		-110	·		Urban Gardening	13	(ь)		
350		-350			Integrated Pest Management	13	(c)	. <del>_</del>	
500			500	500	Update Facilities and Equipment		500	500	<del></del>
125		-3	122	122	Cooperative Extension Service		125	125	125
250		3	253	253	Blueberry and Cranberry Research		250	250	250
3,482		-456	3,026	3,026	Total Special Purpose		2,522	4,387	2,022
572		-109	463	463	Additions, Improvements and Equipment		552	552	552
19,451		451	19,902	19,902	Subtotal General Operations		20,529	22,132	19,137

### 30. EDUCATIONAL, CULTURAL AND INTELLECTUAL DEVELOPMENT 36. HIGHER EDUCATIONAL SERVICES 5620. AGRICULTURAL EXPERIMENT STATION

	——Year En	ding June 30,	1989				,		nding D, 1991
Orig. & <sup>(S)</sup> Supple– mental	Reapp. & (R)Recpts.	Transfers & <sup>(E)</sup> Emer– gencies	Total Available	Expended		Prog. Class.	1990 Adjusted Approp.	Kean Admin. Request	Recom- mended
11,000		2,893	13,893	13,893	Special Funds Expense		11,000	11,000	11,000
4,250	_	1,169	5,419	5,419	Federal Research and Extension Funds Expense		4,250	4,250	4,250
34,701	<del></del>	4,513	39,214	39,214	Total All Operations		35,779	37,382	34,387
(15,250)	(—)	(4,062)	(19,312)	(19,312)	Less Income Deductions		(15,250)	(15,250)	(15,250)

Notes: (a) The 1990 appropriation has been adjusted for the allocation of the salary program.

- (b) Appropriation of \$100,000 distributed to applicable operating accounts.
- (c) Appropriation of \$350,000 distributed to applicable operating accounts.

### 30. EDUCATIONAL, CULTURAL AND INTELLECTUAL DEVELOPMENT 36. HIGHER EDUCATIONAL SERVICES 5630. UNIVERSITY OF MEDICINE AND DENTISTRY OF NEW JERSEY

The University of Medicine and Dentistry of New Jersey (NJS18A:64G–1 et seq.) is governed and managed by a Board of Trustees appointed by the Governor with Senate confirmation and administered by a President as the Chief Executive Officer. The primary purposes of the institution are the education of health care personnel including physicians, dentists and allied health professionals, medical and dental research, and the provision of health care to the people of New Jersey.

The University is composed of three medical schools (two Allopathic and one Osteopathic), a dental school, a graduate school of biomedical sciences and a school of health related professions. Its medical programs are centered in Newark, Piscataway/New Brunswick and Camden/Stratford. It operates a hospital and two community mental health care centers which serve as both health care and teaching facilities.

In addition to its wholly owned facilities, the University is affiliated for teaching purposes at either, or both, the undergraduate and graduate level with 64 community hospitals and health care agencies, four community colleges, three State colleges, Rutgers University, New Jersey Institute of Technology and five independent universities.

#### PROGRAM CLASSIFICATIONS

#### **OBJECTIVES**

#### 11. Instruction

To provide for the professional education of physicians and dentists in New Jersey to serve the medical and health care needs of its people.

To provide instructional programs in health-related professions which will enable graduates to contribute to health care in these fields.

To provide doctoral and other postgraduate education programs in the basic medical sciences to prepare candidates

for careers in medical-related industries, as well as for basic science teaching positions for medical and dental schools.

To provide instruction in approved graduate medical education programs for residents and fellows.

To provide continuing education programs for physicians, dentists and other health personnel practicing in New Jersey.

#### 12. Sponsored Programs and Research

To enable scholars to pursue the discovery of new knowledge in medicine, human biology and related fields.

To promote investigation and experimentation in the applications of new knowledge, techniques and technology for the development and dissemination of improved health care services for the citizens of New Jersey.

To develop demonstration projects that act as models of new or different health care delivery systems.

#### 13. Extension and Public Service

To provide the community with facilities and comprehensive health care services as an integral part of the clinical training of medical students and the professional training and development of residents.

To provide to the community the services of various medical and dental specialty clinics in which students, residents and practicing physicians and dentists further their professional education and development through the examination, diagnosis and treatment of patients.

To provide at the UMDNJ Community Mental Health Center-Piscataway and at the UMDNJ Community Mental Health Center-Newark a service, teaching, and research-oriented mental health program which will serve the mental health needs of their respective communities and provide psychiatric training opportunities for medical students and practicing physicians.

To maintain ambulatory services in family practice, community health and mental health, reaching out beyond the immediate facilities of the two campus centers, to provide comprehensive and preventive medical care to residents of New Jersey.

#### 14. Auxiliary Services

To provide retail sales facilities for students for books, instructional materials and supplies and other personal and education–related items which students must purchase.

To provide cafeteria services to the University community in Newark.

To provide parking facilities for employees, students and visitors to the University.

To provide multi-media services for the Health Care Community.

#### 15. Academic Support

To acquire, organize, store and retrieve books and other informational materials for the use of students, faculty, staff and alumni in connection with teaching and research.

To provide technical and other assistance to students, faculty, staff and alumni in the use of library facilities and materials.

#### 16. Student Services

To provide direct services to students in admission and registration, maintenance of academic records and personal health. To provide student transportation to and from affiliated institutions for training purposes.

To provide financial assistance to students on the basis of demonstrated need.

To assist disadvantaged minority students to gain entry into the medical and dental education system.

#### 17. Institutional Support

To provide executive leadership and management of the entire institution, with emphasis on planning, program development and evaluation, financial management and resource utilization.

To provide general support service to all educational, service and administrative units of the University.

#### 19. Physical Plant Support Services

To operate and maintain all plant facilities required for the conduct of educational, health delivery and other related programs.

To provide transportation, security and other related services required to maintain a secure and efficiently managed physical environment within which the primary objectives can be realized.

To preserve and extend the useful life of the physical assets.

#### **EVALUATION DATA**

	Actual FY 1988	Actual FY 1989	Revised FY 1990	Budget Estimate FY 1991
PROGRAM DATA				
Instruction			•	
Student enrollment, Total (a)	2,230	2,272	2,327	2,527
New Jersey Medical School	720	738	720	720
Robert Wood Johnson Medical School,				v - v
Piscataway	415	404	415	422
Robert Wood Johnson Medical School,				
Camden	98	88	98	· 98
School of Osteopathic Medicine	239	222	239	221
Graduate School of Biomedical Science	138	132	138	138
New Jersey Dental School	328	330	415	422
School of Health Related Professions	292	358	302	506
Degree programs offered	21	21	21	21
Courses Offered	1,276	1,311	1,322	1,322
Ratio: Teaching Faculty/Student	1/4.57	1/4.50	1/4.50	1/4.53
Students Graduated				
Physicians	355	345	3 <b>47</b>	347
Dentists	<i>7</i> 5	73	67	67
Health Related Students	196	152	160	160
Other graduate degrees	15	15	18	18
Extension and Public Service				
University Hospital				
Rated capacity (beds)	533	543	543	543
Hospital admissions, total	16,620	17,691	18,481	18,855

	Actual FY 1988	Actual FY 1989	Revised FY 1990	Budget Estimate FY 1991
Hospital admissions, daily average	45.4	48.1	50.6	51.7
Average daily population	414.4	419.9	440.5	448.2
Patient days of service, total	151,238	153,277	160,784	164,039
Percent of occupancy	81.1	77.7	81.1	82.8
Average length of stay (days)	9.1	8.7	8.7	8.7
Outpatient and emergency visits, total	147,347	145,463	146,000	146,000
average	403.7	398.5	400.0	400.0
PERSONNEL DATA				
Affirmative Action Data				
Male Minority	1,087	1,137	1,207	1,282
Male Minority %	19.7	20.5	21.7	23.1
Female Minority	2,421	2,435	2,637	2,856
Female Minority %	43.9	43.9	47.5	51.5
Total Minority	3,508	3,572	3,844	4,138
Total Minority %	63.6	64.4	69.2	74.6
Position Data				
Authorized Positions	5,505	5,545	5,545	5,545
Instruction	1,305	1,342	1,342	1,342
Extension and Public Service	3,090	3,090	3,090	3,090
Academic Support	29	29	29	29
Student Services	20	21	21	21
Institutional Support	409	409	409	409
Physical Plant Support Services	652	654	654	654
Teaching Positions	758	841	841	841
New Jersey Medical School	273	298	298	298
Robert Wood Johnson Medical School,				
Piscataway	221	241	241	241
Robert Wood Johnson Medical School,	90	0.4	0.4	0.4
Camden	32	34	34	34
School of Osteopathic Medicine	85 90	96 99	96 99	96
New Jersey Dental School				99
	57	73	73	73
Non-Teaching Positions	4,747	4,704	4,704	4,704

Notes: (a) Excludes residents, post doctoral students, the Rutgers University Masters in Public Health Program and Graduate Teaching Program.

### APPROPRIATIONS DATA (thousands of dollars)

Year Ending Year Ending June 30, 1989 -June 30, 1991 Orig. & <sup>(S)</sup>Supple-Transfers & <sup>(E)</sup>Emer– 1990 Kean Reapp. & (R)Recpts. Prog. Class. Total Adjusted Admin, Recommental gencies Available Expended Approp. Request mended Distribution by Program 79,139 3,354 2,470 84,963 84,963 Instruction 11 90,576 92,865 82,624 124,398 10,403 3,544 138,345 138,345 Extension and Public Service 13 157,526 164,383 159,342 1,690 1,502 145 43 1,690 Academic Support 15 1,680 3,614 1,655 3,709 1,095 127 4,931 4,931 Student Services 16 6,811 7,999 7,025 22,555 2,203 989 25,747 25,747 25,306 Institutional Support 17 25,672 22,216

	——Year End	ling June 30,	1989					Year E ——June 30	nding ), 1991——
Orig. & <sup>(S)</sup> Supple- mental	Reapp. & (R)Recpts.	Transfers & (E)Emer-gencies	Total Available	Expended		Prog. Class.	1990 Adjusted Approp.	Kean Admin. Request	Recom- mended
32,096	_	224	32,320	32,320	Physical Plant Support Services	19	32,876	35,051	29,685
3,208	2,047		5,255	5,255	Core Affiliates	20	3,472	3,721	3,721
266,607	19,247	7,397	293,251	293,251	Subtotal General Operations		318,613 <sup>(a)</sup>	332,939	306,268
35,304	9,575	·	44,879	44,879	Special Funds Expense		42,126	51,574	51,574
3,566			3,566	3,566	Auxiliary Funds Expense		4,328	4,526	4,526
15,140	3,556		18,696	18,696	Robert Wood Johnson		-,	•	•
20,110	0,000		10,070		Community Mental Health Center Expense		16,009	19,324	19,324
6,351	1,502		7,853	7,853	New Jersey Medical School Community Mental Health Center Expense		7,125	8,093	8,093
226.069	22 000	7 207	269 245	260 245	Total All Operations		388,201	416,456	389,785
326,968	33,880	7,397	368,245	368,245	total All Operations		<del></del>	410/450	
					LESS:				
(17,677) (——)	(4,313) (903)	(—) (—)	(21,990) (903)	(21,990) (903)	General Services Income Receipts from Tuition		(20,128)	(22,784)	(22,784)
					Increase		(1,274)	(—)	()
(85,123)	(13,434)	()	(98,557)	(98,557)	Hospital Services Income		(114,236)	(122,717)	(122,717)
(6,529)	()	()	(6,529)	(6,529)	Capital Facilities Allowance		(6,529)	(6,529)	(6,529)
(3,208)	(597)	()	(3,805)	(3,805)	Core Affiliates Income		(3 <i>,</i> 472)	(3,721)	(3,721)
(35,304)	(9,575)	(—)	(44,879)	(44,879)	Special Funds Income		(42,126)	(51,574)	(51,574)
(3,566)	()	()	(3,566)	(3,566)	Auxiliary Funds Income		(4,328)	(4,526)	(4,526)
(15,140)	(3,556)	· ()	(18,696)	(18,696)	Robert Wood Johnson Community Mental Health Center Income		(16,009)	(19,324)	(19,324)
(6,351)	(1,502)	()	(7,853)	(7,853)	New Jersey Medical School Community Mental Health Center Income		(7,125)	(8,093)	(8,093)
(172,898)	(33,880)	()	(206,778)	(206,778)	Total Income Deductions		(215,227)	(239,268)	(239,268)
154,070		7,397		161,467	Total Appropriation		172,974	177,188	150,517
					Distribution by Object				
					Personal Services:				
171,022	6,418 <sup>R</sup>	7,397	184,837	184,837	Salaries and Wages		208,622	207,895	192,846
171,022	6,418	7,397	184,837	184,837	Total Personal Services		208,622 <sup>(b)</sup>	207,895	192,846
36,960	3,644 <sup>R</sup>		40,604	40,604	Materials and Supplies		44,572	46,878	46,417
25,009	4,493R		29,502	29,502	Services Other Than Personal		30,176	32,671	30,701
4,451	1,093R		5,544	5,544	Maintenance and Fixed Charges	•	5,548	5,832	5,632
					Special Purpose:				
750			750	750	Dental Residency Program	11	750	<b>75</b> 0	750
290			290	290	Area Health Education Center	11	290	290	290
:			_		Dental Enrollment Increase	11		1,627	
1,436	_		1,436	1,436	University Hospital Debt Service-Equipment and				
		,	20-	000	Renovations	13	1,436	1,436	1,436
800	_		800	800	Emergency Medical Service— Camden	13	800	800	800
	1,095 <sup>R</sup>						3,114		3,483

_	<del>.</del>	Year End	ling June 30,	1989					Year Ei ——June 30	
	Orig. & <sup>(S)</sup> Supple- mental	Reapp. & (R)Recpts.	Transfers & (E)Emer-gencies	Total	Expended		Prog. Class.	1990 Adjusted Approp.	Kean Admin. Request	Recom- mended
	1,593			1,593	1,593	Debt Service-High Technology Initiative	17	1,593	1,593	1,593
•	_					Physical Plant Development	19		2,610	
	2,188	1,527 <sup>R</sup>		3,715	3,715	Core Affiliate—Robert Wood Johnson Medical School— Piscataway	20	2,237	2,245	2,245
	1,020	520 <sup>R</sup>	_	1,540	1,540	Core Affiliate—New Jersey School of Osteopathic Medicine	20	1,235	1,476	1,476
	12,297	_		12,297	12,297	Excellence Initiative – Leadership in Health Science		12,297	17,051	12,297
	21,074	3,142		24,216	24,216	Total Special Purpose		23,752	33,361	24,370
•	8,091	457 <sup>R</sup>		8,548	8,548	Additions, Improvements and Equipment		5,943	6,302	6,302
•	266,607	19,247	7,397	293,251	293,251	Subtotal General Operations		318,613	332,939	306,268
	35,304	9,575		44,879	44,879	Special Funds Expense		42,126	51,574	51,574
	3,566			3,566	3,566	Auxiliary Funds Expense		4,328	4,526	4,526
	15,140	3,556		18,696	18,696	Robert Wood Johnson Community Mental Health Center Expense		16,009	19,324	19,324
	6,351	1,502	_	7,853	7,853	New Jersey Medical School Community Mental Health Center Expense		7,125	8,093	8,093
	326,968	33,880	7,397	368,245	368,245	Total All Operations		388,201	416,456	389,785
	(172,898)	(33,880)	(—)	(206,778)	(206,778)	Less Income Deductions		(215,227)	(239,268)	(239,268)
	······································		ata n		(	THER RELATED APPROPRIAT	TONS	···		
	2,000	19,488	1,893	23,381	3,906	Total Capital Construction			5,000	
	156,070	19,488	9,290	184,848	165,373	Total General Fund		172,974	182,188	150,517

Notes: (a) Includes tuition increase.

(b) The 1990 appropriation has been adjusted for the allocation of the salary program.

#### LANGUAGE PROVISIONS

It is recommended that all General services income or Hospital services income in excess of the amounts hereinabove, as income deductions, be credited to the General Fund and such excess income be appropriated therefrom for service improvements during fiscal year 1990–91 and the subsequent fiscal year in the several component units of the University of Medicine and Dentistry of New Jersey, upon the request of the Board of Trustees thereof, subject to the approval of the Chancellor of Higher Education and the Director of the Division of Budget and Accounting.

It is further recommended that the University of Medicine and Dentistry of New Jersey be authorized to operate its continuing medical—dental education program as a revolving fund and the revenue collected therefrom, and any unexpended balance therein, be retained for such fund.

It is further recommended that the appropriations for the University be made to Support Units, Educational Units, University Hospital and Community Mental Health Centers.

It is further recommended that all transfers from non-salary to salary accounts be subject to approval by the Chancellor of Higher Education.

It is further recommended that in addition to the sums hereinabove appropriated to the University of Medicine and Dentistry of New Jersey, all revenues from lease agreements between the University and contracted organizations be appropriated.

It is further recommended that the receipts derived from the Capital Facilities Allowance—Capital Cash Component, inclusive of major moveable equipment, in excess of \$6,529,000, be credited to the General Fund and appropriated for expenses at the University of Medicine and Dentistry, upon request of the Board of Trustees thereof, subject to the approval of the Chancellor of Higher Education and the Director of the Division of Budget and Accounting.

#### APPROPRIATIONS AND OPERATIONS DATA DISPLAY

#### STATE APPROPRIATION FY 1990 FY 1990 FY 1991 FY 1989 Adjusted FY 1991 FY 1989 Adjusted Appro. Recommended Expended Expended Recommended Approp. 45,285 90,928 Support Units 48,451 40,318 44,686 155,996 **Educational Units** 151,940 157,592 80,103 83,522 161,567 University Hospital 141,211 160,620 33,259 36,761 30,096 26,549 23,134 27,417 Community Mental Health Centers 388,201 389,785 172,974 368,245 161,467 150,517 Total

#### 30. EDUCATIONAL, CULTURAL AND INTELLECTUAL DEVELOPMENT 36. HIGHER EDUCATIONAL SERVICES 5640. NEW JERSEY INSTITUTE OF TECHNOLOGY

The University was founded in 1881 (NJS 19A:64E-1 et seq.). For more than three decades, the State Board of Education contracted annually with the New Jersey Institute of Technology, formerly Newark College of Engineering, for services in public higher education. Effective July 1, 1967, the contractual relationship began with the State Board of Higher Education (NJS 18A:3-14).

The physical plant is located in Newark on 36 acres and is comprised of 18 buildings, including classroom-laboratory buildings, gymnasium, centers, library - theatre, residence halls, maintenance building, administration building, parking lots and playing fields.

#### PROGRAM CLASSIFICATIONS

#### **OBJECTIVES**

#### 11. Instruction

To offer baccalaureate degree programs in architecture, engineering, engineering technology, computer science, management, surveying, statistical and actuarial science, applied chemistry, science, technology and society, applied physics and other applied sciences that will enable graduates to qualify for immediate, productive careers and for advanced study in graduate and professional schools.

To provide opportunities for graduate students to attain advanced degrees in a number of professional fields.

To provide opportunities for continuing education for engineers, scientists, architects, managers, computer specialists, engineering technologists, and others employed in business, industry and government in New Jersey and throughout the region.

To encourage and provide opportunities for the development and maintenance of high professional standards within the academic community.

ALL OPERATIONS

To the extent feasible and where there is a demonstrable need, to expand the number of sites in the state where these programs are offered in order to make them available on a statewide basis.

To expand the use of computers in each of the curricula offered by the University.

#### 12. Sponsored Programs and Research

To provide opportunities for faculty and students to engage in basic and applied research, development and service activities and to engage in advanced study related to their chosen professional disciplines.

To make available to Federal and State agencies and other sponsors the professional competence and expertise of faculty working with their students in the development of new and improved materials, techniques and methods in fields related to their chosen professional disciplines.

To assist the State of New Jersey to expand its economic base by developing new ideas that may lead to new commercial products and services in the private sector.

#### 13. Extension and Public Service

To make available on campus, at sites throughout the State, through the NJIT-Electronic Information Exchange Systemteleconferencing modality, and through television, not-for-

### 30. EDUCATIONAL, CULTURAL AND INTELLECTUAL DEVELOPMENT 36. HIGHER EDUCATIONAL SERVICES 5640. NEW JERSEY INSTITUTE OF TECHNOLOGY

credit programs for working professionals and non-matriculating students for the primary purpose of maintaining proficiency in employment and professional development. Conferences, courses of varying duration, and seminars are held for these purposes and to satisfy other specific educational objectives of individuals and their corporate and government employees.

#### 14. Auxiliary Services

To provide to students collateral services related to the institutional program through the operation of a bookstore, food service and residence hall facilities on a self–supporting, non–profit basis.

#### 15. Academic Support

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To provide a collection of books, periodicals, documents, microfilms and other educational media readily available to the faculty and students for research, reference and supplemental reading to complement and supplement the formal instructional program.

To provide instruction to students in the use of the library collection to aid them in their study and research.

To provide bibliographical and other technical assistance to faculty and students to meet their needs in academic program planning and development and in carrying out independent study projects and other course related assignments.

To provide instruction in the use of the access to modern computer technology.

To provide computer and programming capability appropriate to the research and instructional activities of the university.

To provide faculty and students with non-print media necessary to provide instruction in the university's academic programs.

#### 16. Student Services

To provide to students a broad range of education—related services in order to facilitate their social and intellectual growth.

To provide financial assistance to students on the basis of demonstrated need and, where provided from private sources, when there is a combination of need and merit.

To provide a complement of services to students including admissions processing, residence, athletics, academic and personnel testing, counseling, veterans and international student services, student activities, and health services.

#### 17. Institutional Support

To provide management of the University with strong support in planning, program development and evaluation, financial management, and effective resource development allocation and utilization.

To provide general support services to all instructional, service and administrative units of the University.

To provide security and other related services required to maintain a safe and secure physical environment.

#### 19. Physical Plant Support Services

To operate the physical plant in a safe and energy efficient manner.

To operate and maintain all physical plant facilities required for the conduct of the educational and related programs.

To provide transportation, and other related services required to maintain a secure and efficiently managed physical environment.

To preserve and extend the useful life of the physical assets.

#### **EVALUATION DATA**

	Actual FY 1988	Actual FY 1989	Revised FY 1990	Budget Estimate FY 1991
PROGRAM DATA				•
Instruction				
Enrollment total	10,222	10,363	10,600	11,125
Enrollment total (Weighted) (a)	5,247	5,394	5,692	5 <i>,</i> 765
Undergraduate total	4,983	4,684	4,800	5,125
Undergraduate total (Weighted) (a)	3,511	3,439	3,512	3,515
Full-time	3,064	2,915	2,950	3,150
Full-time (Weighted) (a)	2,726	2,594	2,660	2,830
Part-time	1,685	1,572	1,650	1,775
Part-time (Weighted) (a)	740	803	810	645
Division of Technology	234	197	200	200
Division of Technology (Weighted) (a)	45	42	42	40
Graduate total	2,728	2,964	3,000	3,000
Graduate total (Weighted) (a)	1,346	1,512	1,720	1,760
Full-time	1,245	1,321	1,350	1,300
Full-time (Weighted) (a)	889	943	1,150	1,170
Part-time	1,483	1,643	1,650	1 <i>,7</i> 00
Part-time (Weighted) (a)	457	569	570	590
Summer session(b)	2,511	2,715	2,800	3,000
Summer session(b) (Weighted) (a)	390	443	460	490

Budost

## 30. EDUCATIONAL, CULTURAL AND INTELLECTUAL DEVELOPMENT 36. HIGHER EDUCATIONAL SERVICES 5640. NEW JERSEY INSTITUTE OF TECHNOLOGY

	Actual FY 1988	Actual FY 1989	Revised FY 1990	Budget Estimate FY 1991
Undergraduate	2,050	2,034	2,100	2,200
Undergraduate (Weighted) (a)	325	317	330	350
Graduate	461	681	700	800
Graduate (Weighted) (a)	65	126	130	140
Degree programs offered	61	61	61	65
Courses offered	2,291	2,381	2,350	2,513
Student credit hours produced	163,003	161,642	163,700	170,000
Degrees and Certificates				
Granted – Total	1,436	1,673	1,977	2,082
Ratio: Student/faculty (c)	19.5/1	18.0/1	19.0/1	19.0/1
Direct State support per full-			•	
time equated student	\$7,238	\$7,634	\$7,717	\$6,645
PERSONNEL DATA				•
Affirmative Action Data				
Male Minority	139	139	139	1 <b>74</b>
Male Minority %	17.0	17.0	17.0	18.0
Female Minority	135	135	135	150
Female Minority %	16.0	16.0	16.0	16.0
Total Minority	274	274	274	324
Total Minority %	33.0	33.0	33.0	34.0
Position Data				
Authorized Positions	695	709	709	709
Instruction	343	345	331	331
Sponsored Programs and Research	5	5	7	7
Academic Support	59	74	<b>73</b>	73
Student Services	64	68	<b>7</b> 0	70
Institutional Support	148	146	152	152
Physical Plant Support Services	<b>7</b> 6	71	76	76

Notes: (a) Equated on the basis of 32 credit hours per undergraduate student and 24 credit hours per graduate student.

### APPROPRIATIONS DATA (thousands of dollars)

	——Year En	ding June 30, :	1989						nding 0, 1991——
Orig. & <sup>(S)</sup> Supple- mental	Reapp. & (R)Recpts.	Transfers & <sup>(E)</sup> Emer– gencies	Total Available	Expended		Prog. Class.	1990 Adjusted Approp.	Kean Admin. Request	Recom- mended
					Distribution by Program				
26,782		36	26,818	26,818	Instruction	11	30,762	31,729	28,858
987		568	1,555	1,555	Sponsored Programs and Research	12	998	1,112	958
600	233		833	833	Extension and Public Service	13	800	1,000	1,000
7,197		1,588	8,785	8,785	Academic Support	15	8,288	8,802	7,926
4,071	37	1,504	5,612	5,612	Student Services	16	5,803	5,921	5,662
8,039	7,163	-2,457	12,745	12,745	Institutional Support	17	12,118	11,980	10,310
6,867	<del></del>		6,867	6,867	Physical Plant Support Services	19	8,156	8,428	7,006
54,5 <b>4</b> 3	7,433	1,239	63,215	63,215	Subtotal General Operations		66,925 <sup>(a)</sup>	68,972	61,720

<sup>(</sup>b) Included in the calculation of full–time (weighted) students.

<sup>(</sup>c) Calculated on the basis of authorized teaching positions (including adjunct faculty) and equated full-time (weighted) students.

#### 30. EDUCATIONAL, CULTURAL AND INTELLECTUAL DEVELOPMENT 36. HIGHER EDUCATIONAL SERVICES 5640. NEW JERSEY INSTITUTE OF TECHNOLOGY

Year Ending June 30, 1989							Year Ending ——June 30, 1991——		
Orig. & <sup>(S)</sup> Supple- mental	Reapp. &	Transfers &  (E)Emer- gencies	Total Available	Expended		Prog. Class.	1990 Adjusted Approp.	Kean Admin. Request	Recom- mended
9,101	3,464	Beneros	12,565	12,565	Special Funds Expense		12,000	12,000	12,000
4,000	452	<del></del>	4,452	4,452	Auxiliary Funds Expense		4,300	5,920	5,920
67,644	11,349	1,239	80,232	80,232	Total All Operations		83,225	86,892	79,640
					LESS:				
(14,603)	(5,793)	(—)	(20,396)	(20,396)	General Services Income		(21,267)	(23,412)	(23,412)
()	(1,640)	(-)	(1,640)	(1,640)	Receipts from Tuition Increase		(1,733)	(—)	( <u> </u>
(9,101)	(3,464)	(—)	(12,565)	(12,565)	Special Funds Income		(12,000)	(12,000)	(12,000)
(4,000)	(452)	( <u></u> )	(4,452)	(4,452)	Auxiliary Funds Income		(4,300)	(5,920)	(5,920)
(27,704)	(11,349)	<del>(—)</del>	(39,053)	(39,053)	Total Income Deductions		(39,300)	(41,332)	(41,332)
39,940	<del></del>	1,239	41,179	41,179	Total Appropriation		43,925	45,560	38,308
<del></del>					Distribution by Object Personal Services:				
31,651		4,126	35,777	35 <i>,777</i>	Salaries and Wages		39,662	38,366	34,276
297		-181	116	116	Student Aides		341	341	341
31,948		3,945	35,893	35,893	Total Personal Services		40,003 <sup>(b)</sup>	38,707	34,617
3,048		-641	2,407	2,407	Materials and Supplies		2,877	2,591	2,575
4,045		1,702	5,747	5,747	Services Other Than Personal		5,264	4,593	4,512
182		203	385	385	Maintenance and Fixed Charges		362	523	389
					Special Purpose:				
250	_		250	250	Academic Development	11	250	250	250
		_		<del></del>	Undergraduate Education Initiative	11		450	_
100	. —		100	100	NJTT/Burlington County College Engineering Program	11	100	100	100
586		372	958	958	Separately Budgeted Research	12	586	740	586
600	233 <sup>R</sup>		833	833	Continuing Education	13	800	1,000	1,000
1,496		971	2,467	2,467	Scholarships, Grants, Fellowships	16	2,633	2,845	2,84
102	. 37 <sup>R</sup>		139	139	Student Activities	16	139	139	139
60			60	. 60	Affirmative Action and Equal Employment Opportunity	17	60	60	6
4			4	4	Board of Trustees	17	4	4	•
2,183	_	527	2,710	2,710	Fringe Benefits/Retirement Allowances	17	3,000	3,000	3,00
	7,163 <sup>‡</sup>	<b>-7,</b> 163	_	_	Control	1 <i>7</i>			_
9,200	·	·	9,200	9,200	Excellence Initiative		9,200	11,527	9,20
14,581	7,433		16,721	16,721	Total Special Purpose		16,772	20,115	17,18
739		1,323	2,062	2,062	Additions, Improvements and Equipment		1,647	2,443	2,44
54,543	7,433	1,239	63,215	63,215	Subtotal General Operations		66,925	68,972	61,72

### 30. EDUCATIONAL, CULTURAL AND INTELLECTUAL DEVELOPMENT 36. HIGHER EDUCATIONAL SERVICES 5640. NEW JERSEY INSTITUTE OF TECHNOLOGY

	—Year En	ding June 30, 1	1989					Year E ——June 3	nding 0, 1991——
Orig. & <sup>(S)</sup> Supple– mental	Reapp. & (R)Recpts.	Transfers & (E)Emer- gencies	Total Available	Expended		Prog. Class.	1990 Adjusted Approp.	Kean Admin. Request	Recom- mended
9,101	3,464		12,565	12,565	Special Funds Expense		12,000	12,000	12,000
4,000	452		4,452	4,452	Auxiliary Funds Expense		4,300	5,920	5,920
67,644	11,349	1,239	80,232	80,232	Total All Operations		83,225	86,892	79,640
(27,704)	(11,349)	(—)	(39,053)	(39,053)	Less Income Deductions		(39,300)	(41,332)	(41,332)
				O	THER RELATED APPROPRIA	ATIONS			
_	860	605	1,465		Total Capital Construction				
39,940	860	1,844	42,644	41,179	Total General Fund		43,925	45,560	38,308

Notes: (a) Includes tuition increase.

#### LANGUAGE PROVISIONS

It is recommended that actual full-time and part-time undergraduate enrollments including summer session undergraduate enrollment, exclusive of enrollment in Extension and Public Service programs, shall not exceed 3,865 full-time equivalent (FTE) students at the New Jersey Institute of Technology. In the event that actual enrollments exceed 3,942, the amount appropriated hereinabove for New Jersey Institute of Technology may be reduced by a sum equal to the tuition receipts collected by the Institute for those full-time equivalent students above 3,942, any such adjustment to occur in the last quarter of the fiscal year. An exception to this provision may be made upon approval of the Chancellor of Higher Education and the Director of the Division of Budget and Accounting.

It is further recommended that the amount hereinabove shall be made available, subject to the execution of a contract for the purchase of educational services between the Board of Higher Education and the Board of Trustees of Schools for Industrial Education of Newark, New Jersey (NJS 18:3–14q).

It is further recommended that any transfer from Physical Plant Support Services to any other purpose be subject to the prior approval of the Chancellor of Higher Education.

It is further recommended that all transfers from non-salary to salary accounts be subject to approval by the Chancellor of Higher Education.

668,690	3,082	23,281	695,053	693,336	Total Appropriation, Department of Higher Education	724,850	750,272	643,837
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#### DEPARTMENT OF HIGHER EDUCATION

It is recommended that of the amount hereinabove for the Department of Higher Education, such sums as the Director of Division of Budget and Accounting shall determine from the schedule included in the Governor's Budget first be charged to the State Lottery Fund.

<sup>(</sup>b) The 1990 appropriation has been adjusted for the allocation of the salary program.

### NOTES